

# Register of Directors and Key Managerial Personnel with their Share Holdings

{Pursuant to Section 170 of Companies Act, 2013 and Rule 17 of Companies (Appointment and Qualifications of Directors) Rules, 2014}

NAME OF COMPANY Fusion Micro Finance Private Limited

LIMITED/PRIVATE LIMITED

								DETAILS OF SECURITIES HELD IN THE COMPANY ITSELF, ITS HOLDING COMPANY, SUBSIDIARY COMPANY, SUBSIDIARY OF HOLDING COMPANY OR ASSOCIATE COMPANY						
Director Identification No. (DIN) (Optional) for KMP	Name and Surname in full	Date of Birth	Permanent Residential Address	Date of the Board Resolution in which Appointment made	Office of Director or key managerial personnel held or relinquished in any other body corporate	Membership No. of the ICSI in case of Company Secretary	Income Tax PAN (Mandatory for KMP not having DIN)	Name of Company wherein Securities held	No. Description and Nominal Value of Securities  Equity shares and FIO	Date of Acquisition	Date of Disposal	Cumulative Balance and No. of Securities held after each Transaction	Mode of Acquisition	Whether Securities Pledged or any Encumbrance created
	Any Former Name and Surname in full	Nationality (Including Nationality of origin if different)	Present Residential Address	Date of Appointment and Reappointment in the Company				Whether the Company itself, Its Holding Company, Subsidiary Company, Subsidiary of Holding Company or Associate Company		Price or other Consideration paid	Price or other Consideration Received		Mode of holding - Physical or Dematerialized	
	Father's Name, Mother's Name and Spouse's Name (if married) and Surnames if full			Date of Cessation of office and Reasons therefor										
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15
02547111	Mr. Devesh Sachdev S/o Sh. Subhash Chander Sachdev	25/11/1972	A 247/2, Ashok Vihar, Phase-I, New Delhi - 110052	Appointed on May 11, 2009	Fusion Saksam Development Foundation [New name is Agarwal Development Foundation)	—		Fusion Micro Fina- nce Private Bankd	2704037	As an  April 2018		2704037	Demat	No
									647659	16/7/2018		3351696	Demat	No
									1352454	5/12/18		4204150	Demat	No
									6000	29/12/18		4710150	Demat	No
									843264	20/12/19		5553415	Demat	No
									1000		8/09/22	5553415	Demat	Yes
									650000		10/11/22	4902414	Demat	No
									8300	7/8/23		4910714	Demat	Yes
									14475	20/12/23		4925189	Demat	Yes
									6125	21/12/23		4931314	Demat	Yes
									10,000	19/3/24		4941314	Demat	Yes
									—	—		4941314	Demat	Yes
									207830 (sale)	27/6/25		4733484	Demat	Yes

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(Appointment and Qualifications of Directors) Rules, 2014}

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1	2	3	4	5	6	7	8	9	10	11	12	13	14	15
23050215	Mr. Kenneth Dan Vander Weile S/o Mr. Clarence Vander Weile	22/4/1913 USA	455, East North Water Street, #2101, Chicago - 60611	Appointed on 12/08/2016 Resignation: 21/11/20 App: 23/9/15 Resignation: 20/11/20	Finance 1st Lt. Subordinated Commodity Manager Pvt Lt. Mutual Fund Micro fin Ltd. Gratuity Investment Savings Vehicles Fund I Non Holding NY-Registered Gratuity Investments Social & other Investment			NIL	NIL	NIL	NIL	NIL	NIL	NIL

# Register of Directors and Key Managerial

# Personnel with their Share Holdings

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{Appointment and Qualifications of Directors) Rules, 2014}

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LIMITED/PRIVATE LIMITED

Carry forward

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1	2	3	4	5	6	7	8	9	10	11	12	13	14	15
00145873	Mr Kenneth Dan Vander Weele s/o Mr. Clarence Vander Weele	22/04/1952 USA	455 East North Waukegan Street #20 Chicago - 60611	Appointed on 12/8/2016	General Credit & Finance Mgr Credit Investment Social Venture Fund II LLC Vivants Capital Pvt Ltd (renamed as Vivants Capital Limited) (renewed on 04/05/2013) Vivants Asset Management Private Limited (registered on 05/04/13) London Investment Social Venture Fund II, LP	—		NIL	NIL	NIL	NIL	NIL	NIL	NIL



# Register of Directors and Key Managerial

(Pursuant to Section 170 of Companies Act, 2013 and Rule 17 of Companies

NAME OF COMPANY Fusion Finance Limited (Formerly known as Fusion

# Personnel with their Share Holdings

(Appointment and Qualifications of Directors) Rules, 2014}

Micra Finance Limited LIMITED/PRIVATE LIMITED

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	Father's Name, Mother's Name and Spouse's Name (if married) and Surnames if full			Date of Cessation of office and Reasons therefor											
															Occupation
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	
26530414	Mr. Narendra Aslawal S/o Mr. Jeevraj Aslawal	13/11/1974 Indian	B-401, 41st Floor, One Aghora Park, Mahadeo Palav, Marg, Curraw Road, Panel, Mumbai 400 012	Appointed on 05/12/2018  Re-appointment 29/09/2023	NNA CRE Properties LLP  Wandburg Private India Private Limited  India First Life Insurance Company Limited  Avansee Financial Services Limited	-		NIL NIL	NIL	NIL	NIL	NIL	NIL	NIL	



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{Appointment and Qualifications of Directors) Rules, 2014}

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1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	
0553444	Mr. Narendra Ashwat So Mr. Jeeviraj Datarwal	13/11/1977 Indian	8-4101, 41st floor One Aaghna Park Mahadeo Palav Mang, Curry Road Hazel Mumbai 400 022	Appointed on 05/12/2019  Re-appointment 29/09/2023	Home First Finance Company India Limited    Vishear Financial Services Private Limited    Microtype Sciences Pvt. Ltd.    WPI Partner LLC Class A	-		NIL	NIL	NIL	NIL	NIL	NIL	NIL	

(Appointment and Qualifications of Directors) Rules, 2014}

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# Register of Directors and Key Managerial Personnel with their Share Holdings

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1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	
0653414	Mr. Narendra Astawal S/o	01/11/1977	8-4101, 41st Floor One A/1ghna Park	Appointed on 05/12/2018	Wandung Pincus Energy India L.P.	-		NIL	NIL	NIL	NIL	NIL	NIL	NIL	
	Mr. Jeevraj Astawal		Mahadeo Palau Masag, Cusay Road, Panel, Mumbai 400012	Re-appointment 29/09/2023	Wandung Pincus Energy India (Guaranteed)										
					Wandung Pincus Energy (ES) India L.P.										
					WPI Regulatory Panel (Cayman) Ltd.										
					Adiant Associates										



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1	2	3	4	5	6	7	8	9	10	11	12	13	14	15
AB534114	Mr. Narendra Ostwal s/o	01/11/1977	B-4101, 41st Floor, One Arigma Park, Mahadeo Palau	Appointed on 05/12/2018	Asst Mgt Estates	-		NIL	NIL	NIL	NIL	NIL	NIL	NIL
	Mr. Jeevraj Ostwal		Marg, Canny Road, Panel, Mumbai 400012	Re-appointment 29/09/2023	labous labs limited (Cessation- 01/04/2020)									
					DB Power limited (Cessation- 02/04/2020)									
					DB Power (Modulux Pradesh) limited (Cessation- 03/02/2021)									
					Drigant Power Pvt Ltd. (Cessation- 03/09/2020)									

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													Occupation	
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15
065304114	Mr. Narendra Ostawal s/o Mr. Jeevraj Ostawal	B) 11/1977 Indian	B-4101, 1st Floor, One Arighna Park Mahadeo Palau Mangy, Library Road, Parel, Mumbai 400012	Appointed on 05/12/2018  Re - appointment 29/09/2023	Decore Thermal Power Pvt. Ltd. (Liquidated)  AU Small Finance Bank Ltd. (Liquidated)  Capital First Limited (Liquidated)  Mangal Vats Indus First Bank Ltd.	-		NIL	N/L	N/L	N/L	N/L	N/L	N/L

## THE COMPANIES

**ACT, 2013**

(Appointment and Qualifications of Directors) Rules, 2014}

NAME OF COMPANY Fusion Finance Limited.

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# Register of Directors and Key Managerial

{Pursuant to Section 170 of Companies Act, 2013 and Rule 17 of Companies

NAME OF COMPANY Fusion Finance Ltd. (Formerly known as

ACT, 2013

# Personnel with their Share Holdings

(Appointment and Qualifications of Directors) Rules, 2014}

Fusion Micro Finance Ltd.)..... LIMITED/PRIVATE LIMITED

Director Identification No. (DIN) (Optional) for KMP	Name and Surname in full	Date of Birth	Permanent Residential Address	Date of the Board Resolution in which Appointment made	Office of Director or key managerial personnel held or relinquished in any other body corporate	Membership No. of the ICSI in case of Company Secretary	Income Tax PAN (Mandatory for KMP not having DIN)	DETAILS OF SECURITIES HELD IN THE COMPANY ITSELF, ITS HOLDING COMPANY, SUBSIDIARY COMPANY, SUBSIDIARY OF HOLDING COMPANY OR ASSOCIATE COMPANY						
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1	2	3	4	5	6	7	8	9	10	11	12	13	14	15
07278291	Ms. Ratna Dharashree Vishwanathan D/O - Mr. Manmohan Das	15/4/1963 Indian	G-702, Central Park-1, Sector 42, Gurgaon Haryana-122002	Appointed on 24/5/18 → Reappointed as Independent Director on 26/6/18 → Reappointed as Independent Director on 16/2/23	Suryoday Foundation Shiksha Microfinance Pvt. Ltd. (Cessation 17/2/20) Sia Shadilal Enterprises Ltd.	-		NIL	NIL	NIL	NIL	NIL	NIL	NIL

# THE COMPANIES Register of Directors and Key Managerial

{Pursuant to Section 170 of Companies Act, 2013 and Rule 17 of Companies

ACT, 2013

# Personnel with their Share Holdings

(Appointment and Qualifications of Directors) Rules, 2014}

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LIMITED/PRIVATE LIMITED

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	Occupation													
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00364224	Mr. Pankaj Vaish s/o. Pankaj Prasad Vaish	Indian DOB: 9/2/1962	No. 008 Embassy Extn 7, 9, Okkar Road, Bangalore Karnataka, India 560042	Appointed as Additional Personal Director on 22/09/2021 reclassified as Independent director on 18/12/2021  Date of Cessation by way of Completion of Tenure - 21/09/24	ITIL 1224 Management Limited (Renamed as 360 One MPM Limited) Karnataka Director in Medical Science Ltd (Cessation - 8/1/24) Indian Software (Cessation - 12/1/24) Xchanging Solutions Limited Paytm Payments Bank	—		NPI	NPI	NPI	NPI	NPI	NPI	NPI

{Pursuant to Section 170 of Companies Act, 2013 and Rule 17 of Companies (Appointment and Qualifications of Directors) Rules, 2014}

NAME OF COMPANY Fusion Finance Limited (Formerly known as Fusion Micro Finance Limited) LIMITED/PRIVATE LIMITED

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# Register of Directors and Key Managerial Personnel with their Share Holdings

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													Occupation	
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00994532	Ms. Namrata Kaul D/o Mr. Chand Narain Kaul	15/03/1964	R/o BG-401, The world SPA West, Sector-30, Gurugram 122001	Appointed on Feb 18, 2020  Re-appointed as Independent Director on Feb 18, 2023	Padup Ventures Services LLP  Havells India Limited  Synergetics management and Engineering Consultants Private Limited	~		Fusion Finance Ltd.	1000 equity shares ₹3669.00 and ₹10,000  2000 equity shares ₹759.773 and ₹20,000 + 2000 eq share ₹4634.70	17/11/22    30/12/22  6/3/25		1000 Demat  3000 Demat  6000 Demat	NIL  NIL  NIL	

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Website : www.inkebazaar.com



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1	2	3	4	5	6	7	8	9	10	11	12	13	14	15
00994532	Ms. Namrata Kaul D/o Mr. Chand Narain Kaul	15/03/1964	R/O B6-401, The world SPA West, Sector-30 Gurugram 122001	Appointed on Feb 18, 2020	Vivanti Capital Limited	-	-							
				Reappointed as Independent Director on Feb 18, 2023.	Vivanti Capital Assets Management Private Limited									
					Schneider Electric Infrastructure Limited									



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7	8	9	10	11	12	13	14	15
424811		NIL	NIL	NIL	NIL	NIL	NIL	NIL
			1000	21/03/12		1000	Physical	No
			134760	22/10/12		135760	Demat	No
			1500	15/12/12		134360	Demat	Yes 133360
			1500	16/12/12		132760	Demat	Yes 131760
			2000	20/12/12		130760	Demat	Yes 129760
			5000	15/01/13		125760	Demat	Yes 124760
			5000	16/01/13		120760	Demat	Yes 119760
			5000	17/01/13		115760	Demat	Yes 114760
			1904	22/04/13		114856	Demat	No
			1000	01/05/13		113856	Demat	No
			500	23/07/13		113356	Demat	No
			3000	29/11/13		110356	Demat	No
			1000	19/06/13		109356	Demat	No
			2231	16/11/13		107105	Demat	No
			250	15/12/13		106855	Demat	No
			10750	22/11/14		125625	Demat	No



## Register of Directors and Key Managerial Personnel with their Share Holdings

{Pursuant to Section 170 of Companies Act, 2013 and Rule 17 of Companies (Appointment and Qualifications of Directors) Rules, 2014}

NAME OF COMPANY ..... LIMITED/PRIVATE LIMITED

[illegible]

# Register of Directors and Key Managerial

{Pursuant to Section 170 of Companies Act, 2013 and Rule 17 of Companies

# Personnel with their Share Holdings

(Appointment and Qualifications of Directors) Rules, 2014}

NAME OF COMPANY Fusion Micro Finance Private Limited

LIMITED/PRIVATE LIMITED

Director Identification No. (DIN) (Optional) for KMP	Name and Surname in full	Date of Birth	Permanent Residential Address	Date of the Board Resolution in which Appointment made	Office of Director or key managerial personnel held or relinquished in any other body corporate	Membership No. of the ICSI in case of Company Secretary	Income Tax PAN (Mandatory for KMP not having DIN)	Name of Company wherein Securities held	No. Description and Nominal Value of Securities	Date of Acquisition	Date of Disposal	Cumulative Balance and No. of Securities held after each Transaction	Mode of Acquisition	Whether Securities Pledged or any Encumbrance created
	Any Former Name and Surname in full	Nationality (Including Nationality of origin if different)	Present Residential Address	Date of Appointment and Reappointment in the Company				Whether the Company itself, Its Holding Company, Subsidiary Company, Subsidiary of Holding Company or Associate Company	Equity shares and ₹ 10	Price or other Consideration paid	Price or other Consideration Received		Mode of holding - Physical or Dematerialized	
	Father's Name, Mother's Name and Spouse's Name (if married) and Surnames if full	Occupation		Date of Cessation of office and Reasons therefor										
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15
-	Mr Gaurav Maheshwari	3/2/79	Flat No 25, Maya Apartments, Block F, VPKas puri Delhi - 110018	Appointed on 16/2/17	NIL			NIL	NIL	NIL	NIL	NIL	NIL	NIL
				Resigned w.e.f. June 25, 2025					121520	22/10/22		121520	Demat	NO
									and 1215200					
									50000		6/06/22	131520	Demat	Yes 101520
									and ₹500000					
									16250	22/3/24		147770	Demat	Yes 101520

Signature  
MD / Director / Secretary /



MD / Director / Secretary /  
Whole Time Director

## REGISTER OF CONTRACTS

### CONTRACTS AND BODIES ETC. IN

[PURSUANT TO SECTION 189(1) OF COMPANIES ACT, 2013 AND

**A. Contracts or agreements with any related party under Section 188 or in which**

**WITH RELATED PARTY AND  
WHICH DIRECTORS ARE INTERESTED**

RULE 16(1) OF COMPANIES (MEETINGS OF BOARD & ITS POWERS) RULES, 2014]

any director is concerned or interested under sub-section (2) of Section 184

[illegible]

**B. Name of the bodies corporate, firms or other association of individuals as mentioned**

under sub-section (1) of Section 184, in which any director is having any concern or interest

Name of the Companies / Bodies Corporate / Firms / Association of Individuals	Name of the Interested Director	Nature of Interest or Concern / Change in Interest of Concern	Share holding (if any)	Date on which Interest or Concern Arose / Changed
1). NNA CRE Properties LLP	Nanendra Ostwal	Designated Partner	NA	May 1, 2013
2). Warburg Pincus India Private limited	Nanendra Ostwal	Managing Directors	Nil	January 1, 2015
3). Computer Age Management Services limited	Nanendra Ostwal	Director	Nil	September 6, 2018
4). Carmel Point Investments India Private limited	Nanendra Ostwal	Director	Nil	December 11, 2018
5). India First Life Insurance Company limited	Nanendra Ostwal	Director	Nil	February 7, 2019
6). Avanse Financial Services limited	Nanendra Ostwal	Director	Nil	July 30, 2019
7). Home First Finance Company India limited	Nanendra Ostwal	Director	Nil	October 15, 2020

Date: 08/04/2024

Place : Gundlupet

Signature \_\_\_\_\_  
MD / Director / Secretary /  
Whole Time Director

[PURSUANT TO SECTION 189(1) OF COMPANIES ACT, 2013 AND

RULE 16(1) OF COMPANIES (MEETINGS OF BOARD & ITS POWERS) RULES, 2014]  
any director is concerned or interested under sub-section (2) of Section 184

**A. Contracts or agreements with any related party under Section 188 or in which**

[illegible]

**B. Name of the bodies corporate, firms or other association of individuals as mentioned**

under sub-section (1) of Section 184, in which any director is having any concern or interest

Name of the Companies / Bodies Corporate / Firms / Association of Individuals	Name of the Interested Director	Nature of Interest or Concern / Change in Interest of Concern	Share holding (if any)	Date on which Interest or Concern Arose / Changed
8). Vistara Financial Services Private Limited	Nanendra Ostwal	Director	Nil	May 19, 2023
9). Micro Life Sciences Private Limited	Nanendra Ostwal	Director	Nil	February 15, 2024
10). WPI Partners LLC, Class A	Nanendra Ostwal	Member	NA	January 1, 2015
11). Warburg Pincus LLC	Nanendra Ostwal	Member	NA	January 1, 2015
12). WP & Company Partners US, L.P.	Nanendra Ostwal	Limited Partners	NA	January 1, 2015
13). Warburg Pincus XI Partners, L.P.	Nanendra Ostwal	Limited Partner	NA	May 9, 2012
14). Warburg Pincus XI Partners (Gymnast), L.P.	Nanendra Ostwal	Limited Partner	NA	May 9, 2012
15). Warburg Pincus XI (ESF)	Nanendra Ostwal	Limited Partner	NA	May 9, 2012

Date: 08/04/2024

Place : Guduram

Signature \_\_\_\_\_  
MD / Director / Secretary /  
Whole Time Director



[PURSUANT TO SECTION 189(1) OF COMPANIES ACT, 2013 AND

**A. Contracts or agreements with any related party under Section 188 or in which**

RULE 16(1) OF COMPANIES (MEETINGS OF BOARD & ITS POWERS) RULES, 2014]

any director is concerned or interested under sub-section (2) of Section 184

[illegible]

**B. Name of the bodies corporate, firms or other association of individuals as mentioned**

under sub-section (1) of Section 184, in which any director is having any concern or interest

Name of the Companies / Bodies Corporate / Firms / Association of Individuals	Name of the Interested Director	Nature of Interest or Concern / Change in Interest of Concern	Share holding (if any)	Date on which Interest or Concern Arose / Changed
16). Warburg Pincus Energy Partners L.P.	Nanendra Ostwal	Limited Partner	NA	October 24, 2014
17). Warburg Pincus Energy Partners (Guyman) L.P.	Nanendra Ostwal	Limited Partner	NA	October 24, 2014
18). Warburg Pincus Energy (EBP) Partners - B, L.P.	Nanendra Ostwal	Limited Partner	NA	October 24, 2014
19). Arihant Associates	Nanendra Ostwal	Partner	NA	January 21, 2015
20). Arihant Estates	Nanendra Ostwal	Partner	NA	September 4, 2014

Date: 08/04/2024

Place : Gurugram

Signature


MD / Director / Secretary /  
Whole Time Director

MD / Director / Secretary

Signature \_\_\_\_\_  
MD / Director / Secretary /  
Whole Time Director



Signature \_\_\_\_\_  
MD / Director / Secretary \_\_\_\_\_

Date: Gurugram  
Place: 18/04/2024  
Signature:   
MD / Director / Secretary /

Signature  
MD / Director / Secretary /



MD / Director / Secretary /  
Whole Time Director

MD / Director / Secretary /

[PURSUANT TO SECTION 189(1) OF COMPANIES ACT, 2013 AND

**A. Contracts or agreements with any related party under Section 188 or in which**

**RULE 16(1) OF COMPANIES (MEETINGS OF BOARD & ITS POWERS) RULES, 2014]**  
any director is concerned or interested under sub-section (2) of Section 184

[illegible]

**B. Name of the bodies corporate, firms or other association of individuals as mentioned**

under sub-section (1) of Section 184, in which any director is having any concern or interest

Name of the Companies / Bodies Corporate / Firms / Association of Individuals	Name of the Interested Director	Nature of Interest or Concern / Change in Interest of Concern	Share holding (if any)	Date on which Interest or Concern Arose / Changed
7). Micro life Sciences Private Limited	Narendra Ostwal	Director	NIL	15/02/2024
8). WPI Partners LLC, Class A	Narendra Ostwal	Member	NA	01/01/2015
9). Warburg Pincus LLC	Narendra Ostwal	Member	NA	01/01/2015
10). WP & Company Partners US, L.P.	Narendra Ostwal	Limited Partner	NA	01/01/2015
11). Warburg Pincus XI Partners, L.P.	Narendra Ostwal	Limited Partner	NA	09/05/2012
12). Warburg Pincus XI Partners (Cayman), L.P.	Narendra Ostwal	Limited Partner	NA	09/05/2012
13). Warburg Pincus XI (ESP) Partners -B, L.P.	Narendra Ostwal	Limited Partner	NA	09/05/2012
14). Warburg Pincus Energy Partners,	Narendra Ostwal	Limited Partner	NA	24/10/2014

Date: 14/08/2024

Place : Gurugram

Signature

MD / Director / Secretary /  
Whole Time Director



## REGISTER OF CONTRACTS CONTRACTS AND BODIES ETC. IN

[PURSUANT TO SECTION 189(1) OF COMPANIES ACT, 2013 AND

**A. Contracts or agreements with any related party under Section 188 or in which**

WITH RELATED PARTY AND  
WHICH DIRECTORS ARE INTERESTED

RULE 16(1) OF COMPANIES (MEETINGS OF BOARD & ITS POWERS) RULES, 2014]

any director is concerned or interested under sub-section (2) of Section 184

[illegible]

**B. Name of the bodies corporate, firms or other association of individuals as mentioned**

under sub-section (1) of Section 184, in which any director is having any concern or interest

Name of the Companies / Bodies Corporate / Firms / Association of Individuals	Name of the Interested Director	Nature of Interest or Concern / Change in Interest of Concern	Share holding (if any)	Date on which Interest or Concern Arose / Changed
15). Warburg Pincus Energy Partners (Cayman), L.P.	Narendra Ostwal	Limited Partner	NA	24/10/2014
16) Warburg Pincus Energy (E&P) Partners - B, L.P.	Narendra Ostwal	Limited Partner	NA	24/10/2014
17). WPT Regulated Fuel (Cayman), L.P.	Narendra Ostwal	Limited Partner	NA	14/08/2024
18). Arihant Associates	Narendra Ostwal	Partner	NA	21/01/2015
19). Arihant Estates	Narendra Ostwal	Partner	NA	04/09/2014

Date: 14/08/2024

Place: Guduram

MD / Director / Secretary /

MD / Director / Secretary /  
Whole Time Director

MD / Director / Secretary /



[PURSUANT TO SECTION 189(1) OF COMPANIES ACT, 2013 AND

## WHICH DIRECTORS ARE INTERESTED

**RULE 16(1) OF COMPANIES (MEETINGS OF BOARD & ITS POWERS) RULES, 2014]**

**any director is concerned or interested under sub-section (2) of Section 184**

**B. Name of the bodies corporate, firms or other association of individuals as mentioned**

**under sub-section (1) of Section 184, in which any director is having any concern or interest**

Date : 08/10/2024  
Place : Gurugram  
Signature  
MD / Director / Secretary  
Whole Time Director

Signature  
MD / Director / Secretary /

## REGISTER OF CONTRACTS CONTRACTS AND BODIES ETC. IN

[PURSUANT TO SECTION 189(1) OF COMPANIES ACT, 2013 AND

**A. Contracts or agreements with any related party under Section 188 or in which**

[illegible]

**B. Name of the bodies corporate, firms or other association of individuals as mentioned**

**under sub-section (1) of Section 184, in which any director is having any concern or interest**

[illegible]

Date : 14/04/2025

Place : Gurugram

Signatur



MD / Director / Secretary /  
Whole Time Director

Date : 16/04/2025  
Place : Guwahati

Signature  
MD / Director / Secretary /



Place : Guduram

## REGISTER OF CONTRACTS

### CONTRACTS AND BODIES ETC. IN

[PURSUANT TO SECTION 189(1) OF COMPANIES ACT, 2013 AND

**A. Contracts or agreements with any related party under Section 188 or in which**

[illegible]

**WITH RELATED PARTY AND  
WHICH DIRECTORS ARE INTERESTED**

**RULE 16(1) OF COMPANIES (MEETINGS OF BOARD & ITS POWERS) RULES, 2014]**

**any director is concerned or interested under sub-section (2) of Section 184**

[illegible]

**B. Name of the bodies corporate, firms or other association of individuals as mentioned**

**under sub-section (1) of Section 184, in which any director is having any concern or interest**

Name of the Companies / Bodies Corporate / Firms / Association of Individuals	Name of the Interested Director	Nature of Interest or Concern / Change in Interest of Concern	Share holding (if any)	Date on which Interest or Concern Arose / Changed
1. Kentrus Investment Advisors Pvt. Ltd.	Puneet Gupta	Shareholder / Director	99,000 shares	29/09/10
2. Meta Materials Circulabs Market Pvt. Ltd.	Puneet Gupta	Director	NIL	9/8/23
3. UTI Pension Fund Ltd.	Puneet Gupta	Director	NIL	19/11/19
4. NCDEX E Markets Ltd.	Puneet Gupta	Director	NIL	2/8/19

Date: 14/4/25

Place : Gurugram

Signature

Date : 14/4/25  
Place : Gusungram  
Signature  
MD / Director / Secretary /



Date: 15/4/25  
Place: G.uringam

Signature \_\_\_\_\_

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**THE COMPANIES ACT, 2013**  
**COMPANY LIMITED BY SHARES**  
**ARTICLES OF ASSOCIATION ^**  
**OF**  
**FUSION FINANCE LIMITED \***

**(Incorporated under the Companies Act, 1956)**

This set of Articles of Association has been approved pursuant to the provisions of Section 14 of the Companies Act, 2013 and by a special resolution passed by the shareholders in their 29<sup>th</sup> Annual General Meeting, held on Friday, September 29, 2023, through Video Conferencing ('VC') / Other Audio-Visual Means ('OAVM'). These Articles have been adopted as the Articles of Association of the Company in substitution for and to the exclusion of all the existing Articles thereof.

**PRELIMINARY**

**TABLE 'F' EXCLUDED**

1. The regulations contained in the Table marked 'F' in Schedule I to the Companies Act, 2013, shall not apply to the Company, except in so far as the same are repeated, contained or expressly made applicable in these Articles or by the said Act.
2. The regulations for the management of the Company and for the observance by the members thereto and their representatives, shall, subject to any exercise of the statutory powers of the Company with reference to the deletion or alteration of or addition to its regulations by resolution as prescribed or permitted by the Companies Act, 2013, as amended from time to time, be such as are contained in these Articles.
3. **The Articles of Association of the Company comprise of two parts, Part A and Part B, which parts shall, unless the context otherwise requires, co-exist with each other until the receipt of final listing and trading approval pursuant to the initial public offering of the equity shares of the Company (the "IPO" of the "Equity Shares" of the Company). In case of inconsistency or contradiction, conflict or overlap between Part A and Part B, the provisions of Part B shall, subject to applicable law, prevail and be applicable. All articles of Part B shall automatically terminate and cease to have any force and effect from the date of receipt of final listing and trading approval pursuant to the IPO and the provisions of Part A shall continue to be in effect**

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\* Amended vide Shareholders' Approval thru Postal Ballot Resolution dated 09/06/2024.

^ Amended and restated Articles of Association of the company as approved by the shareholders of the Company on 29/09/2023 in the 29<sup>th</sup> Annual General Meeting.



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and be in force, without any further corporate or other action, by the Company or by its shareholders.

## PART A

### DEFINITIONS AND INTERPRETATION

4. In these Articles, the following words and expressions, unless repugnant to the subject, shall mean the following:

*“Act”* means the Companies Act, 2013 or any statutory modification or re-enactment thereof for the time being in force and the term shall be deemed to refer to the applicable section thereof which is relatable to the relevant Article in which the said term appears in these Articles and any previous company law, so far as may be applicable.

*“Affiliate”* means:

In the case of any subject person other than natural person: any Person that, either directly or indirectly through one or more intermediate Persons and whether alone or in combination with one or more other Persons, Controls, is Controlled by or is under common Control with the subject person;

In the case of any subject person who is a natural person: (i) any other Person who is a relative of such subject person as per the Companies Act, 2013 and the rules framed thereunder as amended from time to time and shall include any statutory re-enactment or replacement thereof and the Companies Act, 1956 only to the extent not replaced by the Companies Act, 2013; or (ii) any member of a Hindu Undivided Family of which such subject person is a karta or member; or (iii) any trust whose sole beneficiaries are the Subject Person or Relative of such Subject Person;

With respect to Creation or Creation II, for the avoidance of doubt, it is hereby clarified that one or more investment funds or entities managed or advised by Creation or Creation II shall be considered Affiliates of Creation or Creation II, respectively. The general partner and limited partners of a limited partnership or fund shall be considered Affiliates of the limited partnership and hence of Creation or Creation II, as the case maybe; and With respect to Honey Rose, it is hereby clarified that the term *“Affiliate”* shall also be deemed to include (i) any fund, collective investment scheme, trust, partnership (including, any coinvestment partnership), which is managed/advised/sponsored by Warburg Pincus LLC or any subsidiary or affiliate thereof; or (ii) investment entities or special purpose vehicle of any subsidiary or affiliate which are

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directly and/or indirectly Controlled by the entities referred in (i) above, but excluding their portfolio companies; (iii) any contributor to Honey Rose or its Affiliates, or (iv) companies/entities under the same management as Honey Rose but excluding any portfolio companies. For the sake of clarity, the term Affiliate of Honey Rose shall not include any portfolio companies of Honey Rose or its Affiliates;

***“Annual General Meeting”*** means the annual general meeting of the Company convened and held in accordance with the Act.

***“Articles of Association” or “Articles”*** mean these articles of association of the Company, as may be altered from time to time in accordance with the Act.

***“Board” or “Board of Directors”*** means the board of directors of the Company in office at applicable times.

***“Company”*** means Fusion Finance Limited<sup>\*</sup>, a company incorporated under the laws of India.

***“Consummation of the IPO”*** means the receipt of final listing and trading approval from each of the Exchanges for the listing and trading of the Equity Shares of the Company pursuant to the IPO.

***“Creation”*** means Creation Investments Fusion, LLC;

***“Creation II”*** means Creation Investments Fusion II, LLC;

***“Depository”*** means a depository, as defined in clause (e) of sub-section (1) of Section 2 of the Depositories Act, 1996 and a company formed and registered under the Companies Act, 2013 and which has been granted a certificate of registration under sub-section (1A) of Section 12 of the Securities and Exchange Board of India Act, 1992.

***“Director”*** shall mean any director of the Company, including alternate directors, Independent Directors and nominee directors appointed in accordance with and the provisions of these Articles.

***“Equity Shares or Shares”*** shall mean the issued, subscribed and fully paid-up equity shares of the Company of Rs. 10 (Rupees Ten only) each;

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<sup>\*</sup> Amended vide Shareholders' Approval thru Postal Ballot Resolution dated 09/06/2024.

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***“Exchange”*** shall mean BSE Limited and the National Stock Exchange of India Limited.

***“Extraordinary General Meeting”*** means an extraordinary general meeting of the Company convened and held in accordance with the Act;

***“Founder Promoter”*** means Mr. Devesh Sachdev;

***“General Meeting”*** means any duly convened meeting of the shareholders of the Company and any adjournments thereof;

***“Honey Rose”*** means Honey Rose Investment Ltd;

***“Investors”*** means collectively Honey Rose, Creation and Creation II;

***“IPO”*** means the initial public offering of the Equity Shares of the Company;

***“Member”*** means the duly registered holder from time to time, of the shares of the Company and includes the subscribers to the Memorandum of Association and in case of shares held by a Depository, the beneficial owners whose names are recorded as such with the Depository;

***“Memorandum”*** or ***“Memorandum of Association”*** means the memorandum of association of the Company, as may be altered from time to time;

***“Minimum Threshold for Directorship”*** means minimum holding of Securities collectively by such investor and its Affiliates at any point of time in the Company aggregating to the extent of 15% (fifteen percent) of the shareholding of the Company calculated on a fully diluted basis; \*

***“Office”*** means the registered office, for the time being, of the Company;

***“Officer”*** shall have the meaning assigned thereto by the Act;

***“Ordinary Resolution”*** shall have the meaning assigned thereto by the Act;

***“Register of Members”*** means the register of members to be maintained pursuant to the provisions of the Act and the register of beneficial owners pursuant to Section 11 of the Depositories Act, 1996, in case of shares held in a Depository; and

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\* Amended w.e.f. 29.09.2023.



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*“Special Resolution”* shall have the meaning assigned thereto by the Act.

5. Except where the context requires otherwise, these Articles will be interpreted as follows:
- (a) headings are for convenience only and shall not affect the construction or interpretation of any provision of these Articles.
  - (b) where a word or phrase is defined, other parts of speech and grammatical forms and the cognate variations of that word or phrase shall have corresponding meanings;
  - (c) words importing the singular shall include the plural and vice versa;
  - (d) all words (whether gender-specific or gender neutral) shall be deemed to include each of the masculine, feminine and neuter genders;
  - (e) the expressions “hereof”, “herein” and similar expressions shall be construed as references to these Articles as a whole and not limited to the particular Article in which the relevant expression appears;
  - (f) the *ejusdem generis* (of the same kind) rule will not apply to the interpretation of these Articles. Accordingly, *include* and *including* will be read without limitation;
  - (g) any reference to a *person* includes any individual, firm, corporation, partnership, company, trust, association, joint venture, government (or agency or political subdivision thereof) or other entity of any kind, whether or not having separate legal personality. A reference to any person in these Articles shall, where the context permits, include such person’s executors, administrators, heirs, legal representatives and permitted successors and assigns;
  - (h) a reference to any document (including these Articles) is to that document as amended, consolidated, supplemented, novated or replaced from time to time;
  - (i) references made to any provision of the Act shall be construed as meaning and including the references to the rules and regulations made in relation to the same by the Ministry of Corporate Affairs. The applicable provisions of the Companies Act, 1956 shall cease to have effect from the date on which the corresponding provisions under the Companies Act, 2013 have been notified.
  - (j) a reference to a statute or statutory provision includes, to the extent applicable at any relevant time:

- 
- (i) that statute or statutory provision as from time to time consolidated, modified, re-enacted or replaced by any other statute or statutory provision; and
  - (ii) any subordinate legislation or regulation made under the relevant statute or statutory provision;
  - (k) references to writing include any mode of reproducing words in a legible and non-transitory form; and
  - (l) references to *Rupees, Rs., INR, ₹* are references to the lawful currency of India.

## **SHARE CAPITAL AND VARIATION OF RIGHTS**

### **6. AUTHORISED SHARE CAPITAL**

The authorised share capital of the Company shall be such amount, divided into such class(es), denomination(s) and number of shares in the Company as stated in Clause V of the Memorandum of Association, with power to increase or reduce such capital from time to time and power to divide the shares in the capital for the time being into other classes and to attach thereto respectively such preferential, convertible, deferred, qualified, or other special rights, privileges, conditions or restrictions and to vary, modify or abrogate the same in such manner as may be determined by or in accordance with the Articles of the Company, subject to the provisions of applicable law for the time being in force.

### **7. NEW CAPITAL PART OF THE EXISTING CAPITAL**

Except so far as otherwise provided by the conditions of issue or by these Articles, any capital raised by the creation of new shares shall be considered as part of the existing capital, and shall be subject to the provisions herein contained, with reference to the payment of calls and installments, forfeiture, lien, surrender, transfer and transmission, voting and otherwise.

### **8. KINDS OF SHARE CAPITAL**

The Company may issue the following kinds of shares in accordance with these Articles, the Act and other applicable laws:

- (a) Equity Share capital:
  - (i) with voting rights; and/or
  - (ii) with differential rights as to dividend, voting or otherwise in accordance with the Act; and

- 
- (b) Preference share capital.

**9. SHARES AT THE DISPOSAL OF THE DIRECTORS**

Subject to the provisions of the Act and these Articles, the shares in the capital of the Company shall be under the control of the Board of Directors who may issue, allot or otherwise dispose of all or any of such shares to such persons, in such proportion and on such terms and conditions and either at a premium or at par and at such time as they may from time to time think fit and with the sanction of the Company in General Meeting give to any person the option or right to call for any shares either at par or at a premium during such time and for such consideration as the Board of Directors think fit.

**10. CONSIDERATION FOR ALLOTMENT**

The Board of Directors may issue and allot shares of the Company as payment in full or in part, for any property purchased by the Company or in respect of goods sold or transferred or machinery or appliances supplied or for services rendered to the Company in the acquisition and/or in the conduct of its business; and any shares which may be so allotted may be issued as fully paid up shares and if so issued shall be deemed as fully paid up shares.

**11. SUB-DIVISION, CONSOLIDATION AND CANCELLATION OF SHARE CERTIFICATE**

Subject to the provisions of the Act, the Company in its General Meetings may, by an Ordinary Resolution, from time to time:

- (a) increase the share capital by such sum, to be divided into shares of such amount as it thinks expedient;
- (b) divide, sub-divide or consolidate its shares, or any of them, and the resolution whereby any share is sub-divided, may determine that as between the holders of the shares resulting from such sub-division one or more of such shares have some preference or special advantage in relation to dividend, capital or otherwise as compared with the others;
- (c) cancel shares which at the date of such General Meeting have not been taken or agreed to be taken by any person and diminish the amount of its share capital by the amount of the shares so cancelled;
- (d) consolidate and divide all or any of its share capital into shares of larger amount than its existing shares; provided that any consolidation and division which results in changes in the voting percentage of Members shall require applicable approvals under the Act; and



- 
- (e) convert all or any of its fully paid-up shares into stock, and reconvert that stock into fully paid-up shares of any denomination.

## **12. FURTHER ISSUE OF SHARES**

- (1) Where at any time the Board or the Company, as the case may be, propose to increase the subscribed capital by the issue of further shares then such shares shall be offered, subject to the provisions of section 62 of the Act, and the rules made thereunder:

(A)

- (i) to the persons who at the date of the offer are holders of the Equity Shares of the Company, in proportion as nearly as circumstances admit, to the paid-up share capital on those shares by sending a letter of offer subject to the conditions mentioned in (ii) to (iv) below;
- (ii) The offer aforesaid shall be made by notice specifying the number of shares offered and limiting a time not being less than fifteen days or such lesser number of days as may be prescribed under applicable law and not exceeding thirty days from the date of the offer, within which the offer if not accepted, shall be deemed to have been declined.

Provided that the notice shall be dispatched through registered post or speed post or through electronic mode or courier or any other mode having proof of delivery to all the existing shareholders at least three days before the opening of the issue;

- (iii) The offer aforesaid shall be deemed to include a right exercisable by the person concerned to renounce the shares offered to him or any of them in favour of any other person and the notice referred to in sub-clause (ii) shall contain a statement of this right;
  - (iv) After the expiry of time specified in the notice aforesaid or on receipt of earlier intimation from the person to whom such notice is given that the person declines to accept the shares offered, the Board of Directors may dispose of them in such manner which is not disadvantageous to the Members and the Company;
- (B) to employees under any scheme of employees' stock option subject to Special Resolution passed by the Company and subject

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to the Rules and such other conditions, as may be prescribed under applicable law; or

(C) to any person(s), if it is authorised by a Special Resolution, whether or not those persons include the persons referred to in clause (A) or clause (B) above either for cash or for a consideration other than cash, if the price of such shares is determined by the valuation report of a registered valuer subject to such conditions as may be prescribed under the Act and the rules made thereunder;

(2) Nothing in sub-clause (iii) of Clause (1)(A) shall be deemed:

- (i) To extend the time within which the offer should be accepted; or
- (ii) To authorize any person to exercise the right of renunciation for a second time on the ground that the person in whose favour the renunciation was first made has declined to take the shares compromised in the renunciation.

(3) Nothing in this Article shall apply to the increase of the subscribed capital of the Company caused by the exercise of an option as a term attached to the debentures issued or loans raised by the Company to convert such debentures or loans into shares in the Company or to subscribe for shares of the Company:

Provided that the terms of issue of such debentures or loans containing such an option have been approved before the issue of such debentures or the raising of such loans by a Special Resolution passed by the Company in a General Meeting.

(4) Notwithstanding anything contained in Article 12(3) hereof, where any debentures have been issued, or loan has been obtained from any government by the Company, and if that government considers it necessary in the public interest so to do, it may, by order, direct that such debentures or loans or any part thereof shall be converted into shares in the Company on such terms and conditions as appear to the Government to be reasonable in the circumstances of the case even if terms of the issue of such debentures or the raising of such loans do not include a term for providing for an option for such conversion:

Provided that where the terms and conditions of such conversion are not acceptable to the Company, it may, within sixty days from the date of communication of such order, appeal to National Company Law Tribunal which shall after hearing the Company and the Government pass such order as it deems fit.

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A further issue of shares may be made in any manner whatsoever as the Board may determine including by way of preferential offer or private placement, subject to and in accordance with the Act and the rules made thereunder.

**13. RIGHT TO CONVERT LOANS INTO CAPITAL**

Notwithstanding anything contained in sub-clauses(s) of Article 12 above, but subject, however, to the provisions of the Act, the Company may increase its subscribed capital on exercise of an option attached to the debentures or loans raised by the Company to convert such debentures or loans into shares or to subscribe for shares in the Company.

**14. ALLOTMENT ON APPLICATION TO BE ACCEPTANCE OF SHARES**

Any application signed by or on behalf of an applicant for shares in the Company followed by an allotment of any shares therein, shall be an acceptance of shares within the meaning of these Articles, and every person who thus or otherwise accepts any shares and whose name is on the Register of Members, shall, for the purpose of these Articles, be a Member.

**15. RETURN ON ALLOTMENTS TO BE MADE OR RESTRICTIONS ON ALLOTMENT**

The Board shall observe the restrictions as regards allotment of shares to the public contained in the Act, and as regards return on allotments, the Directors shall comply with applicable provisions of the Act.

**16. MONEY DUE ON SHARES TO BE A DEBT TO THE COMPANY**

The money (if any) which the Board shall, on the allotment of any shares being made by them, require or direct to be paid by way of deposit, call or otherwise in respect of any shares allotted by them, shall immediately on the inscription of the name of allottee in the Register as the name of the holder of such shares, become a debt due to and recoverable by the Company from the allottee thereof, and shall be paid by him accordingly.

**17. INSTALLMENTS ON SHARES**

If, by the conditions of allotment of any shares, whole or part of the amount or issue price thereof shall be payable by installments, every such installment shall, when due, be paid to the Company by the person who, for the time being and from time to time, shall be the registered holder of the share or his legal representative.

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**18. MEMBERS OR HEIRS TO PAY UNPAID AMOUNTS**

Every Member or his heirs, executors or administrators shall pay to the Company the portion of the capital represented by his share or shares which may, for the time being remain unpaid thereon, in such amounts, at such time or times and in such manner, as the Board shall from time to time, in accordance with these Articles require or fix for the payment thereof.

**19. VARIATION OF SHAREHOLDERS' RIGHTS**

- (a) If at any time the share capital of the Company is divided into different classes of shares, the rights attached to the shares of any class (unless otherwise provided by the terms of issue of the shares of that class) may, subject to provisions of the Act and whether or not the Company is being wound up, be varied with the consent in writing of the holders of not less than three-fourth of the issued shares of that class or with the sanction of a Special Resolution passed at a separate meeting of the holders of the issued shares of that class, as prescribed by the Act.
- (b) Subject to the provisions of the Act, to every such separate meeting, the provisions of these Articles relating to meeting shall *mutatis mutandis* apply.

**20. PREFERENCE SHARES**

**(a) Redeemable Preference Shares**

The Company, subject to the applicable provisions of the Act and the consent of the Board, shall have the power to issue on a cumulative or non-cumulative basis, preference shares liable to be redeemed in any manner permissible under the Act, and the Directors may, subject to the applicable provisions of the Act, exercise such power in any manner as they deem fit and provide for redemption of such shares on such terms including the right to redeem at a premium or otherwise as they deem fit.

**(b) Convertible Redeemable Preference Shares**

The Company, subject to the applicable provisions of the Act and the consent of the Board, shall have power to issue on a cumulative or non-cumulative basis convertible redeemable preference shares liable to be redeemed in any manner permissible under the Act and the Directors may, subject to the applicable provisions of the Act, exercise such power as they deem fit and provide for redemption at a premium or otherwise



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and/or conversion of such shares into such securities on such terms as they may deem fit.

**21. PAYMENTS OF INTEREST OUT OF CAPITAL**

The Company shall have the power to pay interest out of its capital on so much of the shares which have been issued for the purpose of raising money to defray the expenses of the construction of any work or building for the Company in accordance with the Act.

**22. AMALGAMATION**

Subject to provisions of these Articles, the Company may amalgamate or cause itself to be amalgamated with any other person, firm or body corporate subject to the provisions of the Act.

**SHARE CERTIFICATES**

**23. ISSUE OF CERTIFICATE**

Every Member shall be entitled, without payment to one or more certificates in marketable lots, for all the shares of each class or denomination registered in his name, or if the Directors so approve (upon paying such fee as the Directors so determine) to several certificates, each for one or more of such shares and the Company shall complete and have ready for delivery such certificates, unless prohibited by any provision of law or any order of court, tribunal or other authority having jurisdiction, within two (2) months from the date of allotment, or within one (1) month of the receipt of application of registration of transfer, transmission, sub division, consolidation or renewal of any of its shares as the case maybe or within a period of six (6) months from the date of allotment in the case of any allotment of debenture. In respect of any share or shares held jointly by several persons, the Company shall not be bound to issue more than one certificate, and delivery of a certificate for a share to one of several joint holders shall be sufficient delivery to all such joint holders.

Every certificate shall specify the shares to which it relates and the amount paid-up thereon and shall be signed by two Directors or by a Director and the company secretary, wherever the Company has appointed a company secretary and the common seal, if any, shall be affixed in the presence of the persons required to sign the certificate.

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**24. RULES TO ISSUE SHARE CERTIFICATES**

The Act shall be complied with in respect of the issue, reissue, renewal of share certificates and the format, sealing and signing of the certificates and records of the certificates issued shall be maintained in accordance with the said Act.

**25. ISSUE OF NEW CERTIFICATE IN PLACE OF ONE DEFACED, LOST OR DESTROYED**

If any certificate be worn out, defaced, mutilated or torn or if there be no further space on the back thereof for endorsement of transfer, then upon production and surrender thereof to the Company, a new certificate may be issued in lieu thereof, and if any certificate is lost or destroyed then upon proof thereof to the satisfaction of the Company and on execution of such indemnity as the Company deem adequate, being given, a new certificate in lieu thereof shall be given to the party entitled to such lost or destroyed certificate. Every certificate under the Article shall be issued upon on payment of Rupees 20 for each certificate. Provided that no fee shall be charged for issue of new certificates in replacement of those which are old, defaced or worn out or where there is no further space on the back thereof for endorsement of transfer.

Provided that notwithstanding what is stated above, the Directors shall comply with such rules or regulation or requirements of any stock exchange or the rules made under the Act or the rules made under Securities Contracts (Regulation) Act, 1956 or any other act or rules applicable in this behalf. The provision of this Article shall *mutatis mutandis* apply to debentures of the Company.

**UNDERWRITING & BROKERAGE**

**26. COMMISSION FOR PLACING SHARES, DEBENTURES, ETC.**

- (a) Subject to the provisions of the Act and other applicable laws, the Company may at any time pay a commission to any person for subscribing or agreeing to subscribe (whether absolutely or conditionally) to any shares or debentures of the Company or underwriting or procuring or agreeing to procure subscriptions (whether absolute or conditional) for shares or debentures of the Company and provisions of the Act shall apply.
- (b) The Company may also, in any issue, pay such brokerage as may be lawful.
- (c) The commission may be satisfied by the payment of cash or the allotment of fully or partly paid shares or partly in the one way and partly in the other.

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## **LIEN**

### **27. COMPANY'S LIEN ON SHARES / DEBENTURES**

The Company shall subject to applicable law have a first and paramount lien on every share / debenture (not being a fully paid share / debenture) registered in the name of each Member (whether solely or jointly with others) and upon the proceeds of sale thereof for all moneys (whether presently payable or not) called, or payable at a fixed time, in respect of that share / debenture and no equitable interest in any share shall be created upon the footing and condition that this Article will have full effect. Unless otherwise agreed, the registration of transfer of shares / debentures shall operate as a waiver of the Company's lien, if any, on such shares / debentures.

Provided that the Board may at any time declare any share to be wholly or in part exempt from the provisions of this Article.

The fully paid up shares shall be free from all lien and in the case of partly paid up shares the Company's lien shall be restricted to moneys called or payable at a fixed time in respect of such shares.

### **28. LIEN TO EXTEND TO DIVIDENDS, ETC.**

The Company's lien, if any, on a share shall extend to all dividends or interest, as the case may be, payable and bonuses declared from time to time in respect of such shares / debentures.

### **29. ENFORCING LIEN BY SALE**

The Company may sell, in such manner as the Board thinks fit, any shares on which the Company has a lien:

Provided that no sale shall be made —

- (a) unless a sum in respect of which the lien exists is presently payable; or
- (b) until the expiration of fourteen (14) days' after a notice in writing stating and demanding payment of such part of the amount in respect of which the lien exists as is presently payable, has been given to the registered holder for the time being of the share or to the person entitled thereto by reason of his death or insolvency or otherwise.

No Member shall exercise any voting right in respect of any shares registered in his name on which any calls or other sums presently payable by him have not been paid, or in regard to which the Company has exercised any right of lien.

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**30. VALIDITY OF SALE**

To give effect to any such sale, the Board may authorise some person to transfer the shares sold to the purchaser thereof. The purchaser shall be registered as the holder of the shares comprised in any such transfer. The purchaser shall not be bound to see to the application of the purchase money, nor shall his title to the shares be affected by any irregularity or invalidity in the proceedings with reference to the sale.

**31. VALIDITY OF COMPANY'S RECEIPT**

The receipt of the Company for the consideration (if any) given for the share on the sale thereof shall (if necessary, to execution of an instrument of transfer or a transfer by relevant system, as the case maybe) constitute a good title to the share and the purchaser shall be registered as the holder of the share.

**32. APPLICATION OF SALE PROCEEDS**

The proceeds of any such sale shall be received by the Company and applied in payment of such part of the amount in respect of which the lien exists as is presently payable and the residue, if any, shall (subject to a like lien for sums not presently payable as existed upon the Shares before the sale) be paid to the person entitled to the shares at the date of the sale.

**33. OUTSIDER'S LIEN NOT TO AFFECT COMPANY'S LIEN**

In exercising its lien, the Company shall be entitled to treat the registered holder of any share as the absolute owner thereof and accordingly shall not (except as ordered by a court of competent jurisdiction or unless required by law) be bound to recognise any equitable or other claim to, or interest in, such share on the part of any other person, whether a creditor of the registered holder or otherwise. The Company's lien shall prevail notwithstanding that it has received notice of any such claim.

**34. PROVISIONS AS TO LIEN TO APPLY MUTATIS MUTANDIS TO DEBENTURES, ETC.**

The provisions of these Articles relating to lien shall *mutatis mutandis* apply to any other securities, including debentures, of the Company.



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## **CALLS ON SHARES**

### **35. BOARD TO HAVE RIGHT TO MAKE CALLS ON SHARES\***

The Board may subject to the provisions of the Act and any other applicable law, from time to time, make such call as it thinks fit upon the Members in respect of all moneys unpaid on the shares (whether on account of the nominal value of the shares or by premium) and not by the conditions of allotment thereof made payable at fixed times. Provided that no call shall exceed one half or 50% of the nominal value and premium amount of the equity share or be payable at less than one month from the date fixed for the payment of the last preceding call. A call may be revoked or postponed at the discretion of the Board. The power to call on shares shall not be delegated to any other person except with the approval of the shareholders' in a General Meeting."

### **36. NOTICE FOR CALL**

Each Member shall, subject to receiving at least fourteen (14) days' notice specifying the time or times and place of payment, pay to the Company, at the time or times and place so specified, the amount called on his shares.

The Board may, from time to time, at its discretion, extend the time fixed for the payment of any call in respect of one or more Members as the Board may deem appropriate in any circumstances.

### **37. CALL WHEN MADE**

The Board of Directors may, when making a call by resolution, determine the date on which such call shall be deemed to have been made, not being earlier than the date of resolution making such call, and thereupon the call shall be deemed to have been made on the date so determined and if no such date is so determined a call shall be deemed to have been made at the date when the resolution authorizing such call was passed at the meeting of the Board and may be required to be paid in installments.

### **38. LIABILITY OF JOINT HOLDERS FOR A CALL**

The joint holders of a share shall be jointly and severally liable to pay all calls in respect thereof.

### **39. CALLS TO CARRY INTEREST**

If a Member fails to pay any call due from him on the day appointed for payment thereof, or any such extension thereof as aforesaid, he shall be liable

*\*Amendment Proposed to be approved by Shareholders of the Company on 22/07/2025 in the 31st Annual General Meeting.*

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to pay interest on the same from the day appointed for the payment thereof to the time of actual payment at the rate of ten percent or such other lower rate as shall from time to time be fixed by the Board but nothing in this Article shall render it obligatory for the Board to demand or recover any interest from any such Member. The Board shall be at liberty to waive payment of any such interest wholly or in part.

**40. DUES DEEMED TO BE CALLS**

Any sum which by the terms of issue of a share becomes payable on allotment or at any fixed date, whether on account of the nominal value of the share or by way of premium, shall, for the purposes of these Articles, be deemed to be a call duly made and payable on the date on which by the terms of issue such sum becomes payable.

**41. EFFECT OF NON-PAYMENT OF SUMS**

In case of non-payment of such sum, all the relevant provisions of these Articles as to payment of interest and expenses, forfeiture or otherwise shall apply as if such sum had become payable by virtue of a call duly made and notified.

**42. PAYMENT IN ANTICIPATION OF CALL MAY CARRY INTEREST**

The Board –

- (a) may, if it thinks fit, receive from any Member willing to advance the same, all or any part of the monies uncalled and unpaid upon any shares held by him; and
- (b) upon all or any of the monies so advanced, may (until the same would, but for such advance, become presently payable) pay interest at such rate as may be agreed upon between the Board and the Member paying the sum in advance. Nothing contained in this Article shall confer on the Member (i) any right to participate in profits or dividends; or (ii) any voting rights in respect of the moneys so paid by him, until the same would, but for such payment, become presently payable by him.

**43. PROVISIONS AS TO CALLS TO APPLY MUTATIS MUTANDIS TO DEBENTURES, ETC.**

The provisions of these Articles relating to calls shall *mutatis mutandis* apply to any other securities, including debentures, of the Company.

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## **FORFEITURE OF SHARES**

### **44. BOARD TO HAVE A RIGHT TO FORFEIT SHARES**

If a Member fails to pay any call, or installment of a call or any money due in respect of any share, on the day appointed for payment thereof, the Board may, at any time thereafter during such time as any part of the call or installment remains unpaid or a judgment or decree in respect thereof remains unsatisfied in whole or in part, serve a notice on him requiring payment of so much of the call or installment or other money as is unpaid, together with any interest which may have accrued and all expenses that may have been incurred by the Company by reason of non-payment.

### **45. NOTICE FOR FORFEITURE OF SHARES**

The notice aforesaid shall:

- (a) name a further day (not being earlier than the expiry of fourteen days from the date of service of the notice) on or before which the payment required by the notice is to be made; and
- (b) state that, in the event of non-payment on or before the day so named, the shares in respect of which the call was made shall be liable to be forfeited.

If the requirements of any such notice as aforesaid are not complied with, any share in respect of which the notice has been given may, at any time thereafter, before the payment required by the notice has been made, be forfeited by a resolution of the Board to that effect.

### **46. RECEIPT OF PART AMOUNT OR GRANT OF INDULGENCE NOT TO AFFECT FORFEITURE**

Neither a judgment nor a decree in favour of the Company for calls or other moneys due in respect of any shares nor any part payment or satisfaction thereof nor the receipt by the Company of a portion of any money which shall from time to time be due from any Member in respect of any shares either by way of principal or interest nor any indulgence granted by the Company in respect of payment of any such money shall preclude the forfeiture of such shares as herein provided. There shall be no forfeiture of unclaimed dividends before the claim becomes barred by law.

### **47. FORFEITED SHARE TO BE THE PROPERTY OF THE COMPANY**

Any share forfeited in accordance with these Articles, shall be deemed to be the property of the Company and may be sold, re-allocated or otherwise disposed

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of either to the original holder thereof or to any other person upon such terms and in such manner as the Board thinks fit.

**48. ENTRY OF FORFEITURE IN REGISTER OF MEMBERS**

When any share shall have been so forfeited, notice of the forfeiture shall be given to the defaulting Member and any entry of the forfeiture with the date thereof, shall forthwith be made in the Register of Members but no forfeiture shall be invalidated by any omission or neglect or any failure to give such notice or make such entry as aforesaid.

**49. MEMBER TO BE LIABLE EVEN AFTER FORFEITURE**

A person whose shares have been forfeited shall cease to be a Member in respect of the forfeited shares, but shall, notwithstanding the forfeiture, remain liable to pay, and shall pay, to the Company all monies which, at the date of forfeiture, were presently payable by him to the Company in respect of the shares. All such monies payable shall be paid together with interest thereon at such rate as the Board may determine, from the time of forfeiture until payment or realization. The Board may, if it thinks fit, but without being under any obligation to do so, enforce the payment of the whole or any portion of the monies due, without any allowance for the value of the shares at the time of forfeiture or waive payment in whole or in part. The liability of such person shall cease if and when the Company shall have received payment in full of all such monies in respect of the shares.

**50. EFFECT OF FORFEITURE**

The forfeiture of a share shall involve extinction at the time of forfeiture, of all interest in and all claims and demands against the Company, in respect of the share and all other rights incidental to the share, except only such of those rights as by these Articles expressly saved.

**51. CERTIFICATE OF FORFEITURE**

A duly verified declaration in writing that the declarant is a Director, the manager or the secretary of the Company, and that a share in the Company has been duly forfeited on a date stated in the declaration, shall be conclusive evidence of the facts therein stated as against all persons claiming to be entitled to the share.

**52. TITLE OF PURCHASER AND TRANSFEREE OF FORFEITED SHARES**

The Company may receive the consideration, if any, given for the share on any sale, re-allotment or disposal thereof and may execute a transfer of the share in favour of the person to whom the share is sold or disposed of. The transferee



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shall thereupon be registered as the holder of the share and the transferee shall not be bound to see to the application of the purchase money, if any, nor shall his title to the share be affected by any irregularity or invalidity in the proceedings in reference to the forfeiture, sale, re-allotment or disposal of the share.

**53. VALIDITY OF SALES**

Upon any sale after forfeiture or for enforcing a lien in exercise of the powers hereinabove given, the Board may, if necessary, appoint some person to execute an instrument for transfer of the shares sold and cause the purchaser's name to be entered in the Register of Members in respect of the shares sold and after his name has been entered in the Register of Members in respect of such shares the validity of the sale shall not be impeached by any person.

**54. CANCELLATION OF SHARE CERTIFICATE IN RESPECT OF FORFEITED SHARES**

Upon any sale, re-allotment or other disposal under the provisions of the preceding Articles, the certificate(s), if any, originally issued in respect of the relative shares shall (unless the same shall on demand by the Company has been previously surrendered to it by the defaulting Member) stand cancelled and become null and void and be of no effect, and the Board shall be entitled to issue a duplicate certificate(s) in respect of the said shares to the person(s) entitled thereto.

**55. BOARD ENTITLED TO CANCEL FORFEITURE**

The Board may at any time before any share so forfeited shall have been sold, reallocated or otherwise disposed of, cancel the forfeiture thereof upon such conditions as it thinks fit.

**56. SURRENDER OF SHARE CERTIFICATES**

The Board may, subject to the provisions of the Act, accept a surrender of any share from or by any Member desirous of surrendering them on such terms as they think fit.

**57. SUMS DEEMED TO BE CALLS**

The provisions of these Articles as to forfeiture shall apply in the case of non-payment of any sum which, by the terms of issue of a share, becomes payable at a fixed time, whether on account of the nominal value of the share or by way of premium, as if the same had been payable by virtue of a call duly made and notified.

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**58. PROVISIONS AS TO FORFEITURE OF SHARES TO APPLY MUTATIS MUTANDIS TO DEBENTURES, ETC.**

The provisions of these Articles relating to forfeiture of shares shall *mutatis mutandis* apply to any other securities, including debentures, of the Company.

**TRANSFER AND TRANSMISSION OF SHARES**

**59. REGISTER OF TRANSFERS**

The Company shall keep a “Register of Transfers” and therein shall be fairly and distinctly entered particulars of every transfer or transmission of any shares. The Company shall also use a common form of transfer, as prescribed under the Act.

**60. ENDORSEMENT OF TRANSFER**

In respect of any transfer of shares registered in accordance with the provisions of these Articles, the Board may, at its discretion, direct an endorsement of the transfer and the name of the transferee and other particulars on the existing share certificate and authorize any Director or Officer of the Company to authenticate such endorsement on behalf of the Company or direct the issue of a fresh share certificate, in lieu of and in cancellation of the existing certificate in the name of the transferee.

**61. INSTRUMENT OF TRANSFER**

- (a) The instrument of transfer of any share shall be in writing and all the provisions of the Act, and of any statutory modification thereof for the time being shall be duly complied with in respect of all transfer of shares and registration thereof. The Company shall use the form of transfer, as prescribed under the Act, in all cases. In case of transfer of shares, where the Company has not issued any certificates and where the shares are held in dematerialized form, the provisions of the Depositories Act, 1996 shall apply.
- (b) The Board may decline to recognize any instrument of transfer unless-
  - (i) the instrument of transfer is in the form prescribed under the Act;
  - (ii) the instrument of transfer is accompanied by the certificate of shares to which it relates, and such other evidence as the Board may reasonably require to show the right of the transferor to make the transfer; and

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- (iii) the instrument of transfer is in respect of only one class of shares.
- (c) No fee shall be charged for registration of transfer, transmission, probate, succession certificate and letters of administration, certificate of death or marriage, power of attorney or similar other document.

**62. EXECUTION OF TRANSFER INSTRUMENT**

Every such instrument of transfer shall be executed, both by or on behalf of both the transferor and the transferee and the transferor shall be deemed to remain holder of the shares until the name of the transferee is entered in the Register of Members in respect thereof.

**63. CLOSING REGISTER OF TRANSFERS AND OF MEMBERS**

Subject to compliance with the Act and other applicable law, the Board shall be empowered, on giving not less than seven (7) days' notice or such period as may be prescribed, to close the transfer books, Register of Members, the register of debenture holders at such time or times, and for such period or periods, not exceeding thirty (30) days at a time and not exceeding an aggregate forty five (45) days in each year as it may seem expedient.

**64. DIRECTORS MAY REFUSE TO REGISTER TRANSFER**

Subject to the provisions of these Articles and other applicable provisions of the Act or any other law for the time being in force, the Board may (at its own absolute and uncontrolled discretion) decline or refuse by giving reasons, whether in pursuance of any power of the Company under these Articles or otherwise, to register or acknowledge any transfer of, or the transmission by operation of law of the right to, any securities or interest of a Member in the Company, after providing sufficient cause, within a period of thirty days from the date on which the instrument of transfer, or the intimation of such transmission, as the case may be, was delivered to the Company. Provided that the registration of transfer of any securities shall not be refused on the ground of the transferor being alone or jointly with any other person or persons, indebted to the Company on any account whatsoever except where the Company has a lien on shares. Transfer of shares/debentures in whatever lot shall not be refused.

**65. TRANSFER OF PARTLY PAID SHARES**

Where in the case of partly paid shares, an application for registration is made by the transferor alone, the transfer shall not be registered, unless the Company gives the notice of the application to the transferee in accordance with the provisions of the Act and the transferee gives no objection to the transfer within the time period prescribed under the Act.

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**66. TITLE TO SHARES OF DECEASED MEMBERS**

The executors or administrators or the holders of a succession certificate issued in respect of the shares of a deceased Member and not being one of several joint holders shall be the only person whom the Company shall recognize as having any title to the shares registered in the name of such Members and in case of the death of one or more of the joint holders of any registered share, the survivor or survivors shall be entitled to the title or interest in such shares but nothing herein contained shall be taken to release the estate of a deceased joint holder from any liability on shares held by him jointly with any other person. Provided nevertheless that in case the Directors, in their absolute discretion think fit, it shall be lawful for the Directors to dispense with the production of a probate or letters of administration or a succession certificate or such other legal representation upon such terms (if any) (as to indemnify or otherwise) as the Directors may consider necessary or desirable.

**67. TRANSFERS NOT PERMITTED**

No share shall in any circumstances be transferred to any infant, insolvent or a person of unsound mind, except fully paid shares through a legal guardian.

**68. TRANSMISSION OF SHARES**

Subject to the provisions of the Act and these Articles, any person becoming entitled to shares in consequence of the death, lunacy, bankruptcy or insolvency of any Members, or by any lawful means other than by a transfer in accordance with these Articles, may with the consent of the Board (which it shall not be under any obligation to give), upon producing such evidence as the Board thinks sufficient, that he sustains the character in respect of which he proposes to act under this Article, or of his title, elect to either be registered himself as holder of the shares or elect to have some person nominated by him and approved by the Board, registered as such holder or to make such transfer of the share as the deceased or insolvent Member could have made. If the person so becoming entitled shall elect to be registered as holder of the share himself, he shall deliver or send to the Company a notice in writing signed by him stating that he so elects. Provided, nevertheless, if such person shall elect to have his nominee registered, he shall testify that election by executing in favour of his nominee an instrument of transfer in accordance with the provision herein contained and until he does so he shall not be freed from any liability in respect of the shares. Further, all limitations, restrictions and provisions of these regulations relating to the right to transfer and the registration of transfer of shares shall be applicable to any such notice or



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transfer as aforesaid as if the death or insolvency of the Member had not occurred and the notice or transfer were a transfer signed by that Member.

**69. RIGHTS ON TRANSMISSION**

A person becoming entitled to a share by transmission shall, reason of the death or insolvency of the holder shall, subject to the Directors' right to retain such dividends or money, be entitled to the same dividends and other advantages to which he would be entitled if he were the registered holder of the share, except that he shall not, before being registered as a Member in respect of the share, be entitled in respect of it to exercise any right conferred by membership in relation to meetings of the Company.

Provided that the Board may at any time give a notice requiring any such person to elect either to be registered himself or to transfer the share and if the notice is not complied with within ninety (90) days, the Board may thereafter withhold payment of all dividends, bonus or other moneys payable in respect of such share, until the requirements of notice have been complied with.

**70. SHARE CERTIFICATES TO BE SURRENDERED**

Before the registration of a transfer, the certificate or certificates of the share or shares to be transferred must be delivered to the Company along with (save as provided in the Act) properly stamped and executed instrument of transfer.

**71. COMPANY NOT LIABLE TO NOTICE OF EQUITABLE RIGHTS**

The Company shall incur no liability or responsibility whatever in consequence of its registering or giving effect to any transfer of shares made or purporting to be made by any apparent legal owner thereof (as shown or appearing in the Register) to the prejudice of persons having or claiming any equitable rights, title or interest in the said shares, notwithstanding that the Company may have had notice of such equitable rights referred thereto in any books of the Company and the Company shall not be bound by or required to regard or attend to or give effect to any notice which may be given to it of any equitable rights, title or interest or be under any liability whatsoever for refusing or neglecting to do so, though it may have been entered or referred to in some book of the Company but the Company shall nevertheless be at liberty to regard and attend to any such notice and give effect thereto if the Board shall so think fit.

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**72. TRANSFER AND TRANSMISSION OF DEBENTURES**

The provisions of these Articles, shall, *mutatis mutandis*, apply to the transfer of or the transmission by law of the right to any securities including, debentures of the Company.

**ALTERATION OF CAPITAL**

**73. RIGHTS TO ISSUE SHARE WARRANTS**

The Company may issue share warrants subject to, and in accordance with provisions of the Act. The Board may, in its discretion, with respect to any share which is fully paid up on application in writing signed by the person registered as holder of the share, and authenticated by such evidence (if any) as the Board may from time to time require as to the identity of the person signing the application, and the amount of the stamp duty on the warrant and such fee as the Board may from time to time require having been paid, issue a warrant.

**74. BOARD TO MAKE RULES**

The Board may, from time to time, make rules as to the terms on which it shall think fit, a new share warrant or coupon may be issued by way of renewal in case of defacement, loss or destruction.

**75. SHARES MAY BE CONVERTED INTO STOCK**

Where shares are converted into stock:

- (a) the holders of stock may transfer the same or any part thereof in the same manner as, and subject to the same Articles under which, the shares from which the stock arose might before the conversion have been transferred, or as near thereto as circumstances admit:

Provided that the Board may, from time to time, fix the minimum amount of stock transferable, so, however, that such minimum shall not exceed the nominal amount of the shares from which the stock arose;

- (b) the holders of stock shall, according to the amount of stock held by them, have the same rights, privileges and advantages as regards dividends, voting at meetings of the Company, and other matters, as if they held the shares from which the stock arose; but no such privilege or advantage (except participation in the dividends and profits of the Company and in the assets on winding up) shall be conferred by an

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amount of stock which would not, if existing in shares, have conferred that privilege or advantage;

- (c) such of the Articles of the Company as are applicable to paid-up shares shall apply to stock and the words “share” and “shareholder”/“Member” shall include “stock” and “stock-holder” respectively.

## **76. REDUCTION OF CAPITAL**

The Company may, by a Special Resolution as prescribed by the Act, reduce in any manner and in accordance with the provisions of the Act –

- (a) its share capital; and/or
- (b) any capital redemption reserve account; and/or
- (c) any share premium account

and in particular without prejudice to the generality of the foregoing power may be: (i) extinguishing or reducing the liability on any of its shares in respect of share capital not paid up; (ii) either with or without extinguishing or reducing liability on any of its shares, cancel paid up share capital which is lost or is unrepresented by available assets; or (ii) either with or without extinguishing or reducing liability on any of its shares, pay off any paid up share capital which is in excess of the wants of the Company; and may, if and so far as is necessary, alter its Memorandum, by reducing the amount of its share capital and of its shares accordingly.

## **77. DEMATERIALISATION OF SECURITIES**

- (a) The Company shall recognise interest in dematerialised securities under the Depositories Act, 1996.

Subject to the provisions of the Act, either the Company or the investor may exercise an option to issue (in case of the Company only), deal in, hold the securities (including shares) with a Depository in electronic form and the certificates in respect thereof shall be dematerialized, in which event, the rights and obligations of the parties concerned and matters connected therewith or incidental thereof shall be governed by the provisions of the Depositories Act, 1996 as amended from time to time or any statutory modification(s) thereto or re-enactment thereof, the Securities and Exchange Board of India (Depositories and Participants) Regulations, 2018 and other Applicable Law.

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(b) Dematerialisation/Re-materialisation of securities

Notwithstanding anything to the contrary or inconsistent contained in these Articles, the Company shall be entitled to dematerialise its existing securities, re materialise its securities held in Depositories and/or offer its fresh securities in the dematerialised form pursuant to the Depositories Act, 1996 and the rules framed thereunder, if any.

(c) Option to receive security certificate or hold securities with the Depository

Every person subscribing to or holding securities of the Company shall have the option to receive the security certificate or hold securities with a Depository. Where a person opts to hold a security with the Depository, the Company shall intimate such Depository of the details of allotment of the security and on receipt of such information, the Depository shall enter in its Record, the name of the allottees as the beneficial owner of that Security.

(d) Securities in electronic form

All securities held by a Depository shall be dematerialized and held in electronic form. No certificate shall be issued for the securities held by the Depository.

(e) Beneficial owner deemed as absolute owner

Except as ordered by a court of competent jurisdiction or by applicable law required and subject to the provisions of the Act, the Company shall be entitled to treat the person whose name appears on the applicable register as the holder of any security or whose name appears as the beneficial owner of any security in the records of the Depository as the absolute owner thereof and accordingly shall not be bound to recognize any benami trust or equity, equitable contingent, future, partial interest, other claim to or interest in respect of such securities or (except only as by these Articles otherwise expressly provided) any right in respect of a security other than an absolute right thereto in accordance with these Articles, on the part of any other person whether or not it has expressed or implied notice thereof but the Board shall at their sole discretion register any security in the joint names of any two or more persons or the survivor or survivors of them.



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(f) Register and index of beneficial owners

The Company shall cause to be kept a register and index of Members with details of securities held in materialised and dematerialised forms in any media as may be permitted by law including any form of electronic media. The register and index of beneficial owners maintained by a Depository under the Depositories Act, 1996 shall be deemed to be a register and index of Members for the purposes of this Act. The Company shall have the power to keep in any state or country outside India, a Register of Members, resident in that state or country.

**78. BUY BACK OF SHARES**

Notwithstanding anything contained in these Articles, but subject to all applicable provisions of the Act or any other law for the time being in force, the Company may purchase its own shares or other specified securities.

**GENERAL MEETINGS**

**79. ANNUAL GENERAL MEETINGS**

- (a) The Company shall in each year hold a General Meeting as its Annual General Meeting in addition to any other meeting in that year.
- (b) An Annual General Meeting of the Company shall be held in accordance with the provisions of the Act.

**80. EXTRAORDINARY GENERAL MEETINGS**

All General Meetings other than the Annual General Meeting shall be called "Extraordinary General Meeting". Provided that, the Board may, whenever it thinks fit, call an Extraordinary General Meeting.

**81. EXTRAORDINARY MEETINGS ON REQUISITION**

The Board shall, on the requisition of Members, convene an Extraordinary General Meeting of the Company in the circumstances and in the manner provided under the Act.

**82. NOTICE FOR GENERAL MEETINGS**

All General Meetings shall be convened by giving not less than clear twenty one (21) days' notice, in such manner as is prescribed under the Act, specifying the place, date and hour of the meeting and a statement of the business proposed to be transacted at such a meeting, in the manner mentioned in the Act. Notice shall be given to all the Members and to such persons as are under

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the Act and/or these Articles entitled to receive such notice from the Company but any accidental omission to give notice to or non-receipt of the notice by any Member or other person to whom it should be given shall not invalidate the proceedings of any General Meetings.

The Members may participate in General Meetings through such modes as permitted by applicable laws.

**83. SHORTER NOTICE ADMISSIBLE**

Upon compliance with the relevant provisions of the Act, an Annual General Meeting or any General Meeting may be convened by giving a shorter notice than twenty one (21) days.

**84. CIRCULATION OF MEMBERS' RESOLUTION**

The Company shall comply with provisions of Section 111 of the Act, as to giving notice of resolutions and circulating statements on the requisition of Members.

**85. SPECIAL AND ORDINARY BUSINESS**

- (a) Subject to the provisions of the Act, all business shall be deemed special that is transacted at the Annual General Meeting with the exception of declaration of any dividend, the consideration of financial statements and reports of the Directors and auditors, the appointment of Directors in place of those retiring and the appointment of and fixing of the remuneration of the auditors. In case of any other meeting, all business shall be deemed to be special.
- (b) In case of special business as aforesaid, an explanatory statement as required under the applicable provisions of the Act shall be annexed to the notice of the meeting.

**86. QUORUM FOR GENERAL MEETING**

Five (5) Members or such other number of Members as required under the Act or the applicable law for the time being in force prescribes, personally present shall be quorum for a General Meeting and no business shall be transacted at any General Meeting unless the requisite quorum is present at the commencement of the meeting.

**87. TIME FOR QUORUM AND ADJOURNMENT**

Subject to the provisions of the Act, if within half an hour from the time appointed for a meeting, a quorum is not present, the meeting, if called upon

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the requisition of Members, shall be cancelled and in any other case, it shall stand adjourned to the same day in the next week at the same time and place or to such other day and at such other time and place as the Directors may determine. If at the adjourned meeting also a quorum is not present within half an hour from the time appointed for the meeting, the Members present shall be quorum and may transact the business for which the meeting was called.

**88. CHAIRMAN OF GENERAL MEETING**

The chairman, if any, of the Board of Directors shall preside as chairman at every General Meeting of the Company.

**89. ELECTION OF CHAIRMAN**

Subject to the provisions of the Act, if there is no such chairman or if at any meeting he is not present within fifteen minutes after the time appointed for holding the meeting or is unwilling to act as chairman, the Directors present shall elect another Director as chairman and if no Director be present or if all the Directors decline to take the chair, then the Members present shall choose a Member to be the chairman.

**90. ADJOURNMENT OF MEETING**

Subject to the provisions of the Act, the chairman of a General Meeting may, with the consent given in the meeting at which a quorum is present (and shall if so directed by the meeting) adjourn that meeting from time to time and from place to place, but no business shall be transacted at any adjourned meeting other than the business left unfinished at the meeting from which the adjournment took place. When the meeting is adjourned for thirty (30) days or more, notice of the adjourned meeting shall be given as nearly to the original meeting, as may be possible. Save as aforesaid and as provided in Section 103 of the Act, it shall not be necessary to give any notice of adjournment of the business to be transacted at an adjourned meeting.

**91. VOTING AT MEETING**

At any General Meeting, a demand for a poll shall not prevent the continuance of a meeting for the transaction of any business other than that on which a poll has been demanded. The demand for a poll may be withdrawn at any time by the person or persons who made the demand. Further, no objection shall be raised to the qualification of any voter except at the General Meeting or adjourned General Meeting at which the vote objected to is given or tendered, and every vote not disallowed at such meeting shall be valid for all purposes. Any such objection made in due time shall be referred to the chairperson of the General Meeting, whose decision shall be final and conclusive.

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**92. DECISION BY POLL**

If a poll is duly demanded in accordance with the provisions of the Act, it shall be taken in such manner as the chairman directs and the results of the poll shall be deemed to be the decision of the meeting on the resolution in respect of which the poll was demanded.

**93. CASTING VOTE OF CHAIRMAN**

In case of equal votes, whether on a show of hands or on a poll, the chairman of the General Meeting at which the show of hands takes place or at which the poll is demanded shall be entitled to a second or casting vote in addition to the vote or votes to which he may be entitled to as a Member.

**94. PASSING RESOLUTIONS BY POSTAL BALLOT**

- (a) Notwithstanding any of the provisions of these Articles, the Company may, and in the case of resolutions relating to such business as notified under the Act, to be passed by postal ballot, shall get any resolution passed by means of a postal ballot, instead of transacting the business in the General Meeting of the Company.
- (b) Where the Company decides to pass any resolution by resorting to postal ballot, it shall follow the procedures as prescribed under the Act.
- (c) If a resolution is assented to by the requisite majority of the shareholders by means of postal ballot, it shall be deemed to have been duly passed at a General Meeting convened in that behalf.

**VOTE OF MEMBERS**

**95. VOTING RIGHTS OF MEMBERS**

Subject to any rights or restrictions for the time being attached to any class or classes of shares:

- (a) On a show of hands every Member holding Equity Shares and present in person shall have one vote.
- (b) On a poll, every Member holding Equity Shares therein shall have voting rights in proportion to his share in the paid up Equity Share capital.
- (c) A Member may exercise his vote at a meeting by electronic means in accordance with the Act and shall vote only once.

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**96. VOTING BY JOINT-HOLDERS**

In case of joint holders the vote of first named of such joint holders in the Register of Members who tender a vote whether in person or by proxy shall be accepted, to the exclusion of the votes of other joint holders.

**97. VOTING BY MEMBER OF UNSOUND MIND**

A Member of unsound mind, or in respect of whom an order has been made by any court having jurisdiction in lunacy, may vote, whether on a show of hands or on a poll, by his committee or other legal guardian, and any such committee or legal guardian may, on a poll, vote by proxy.

**98. NO RIGHT TO VOTE UNLESS CALLS ARE PAID**

No Member shall be entitled to vote at any General Meeting unless all calls or other sums presently payable by him have been paid, or in regard to which the Company has lien and has exercised any right of lien.

**99. PROXY**

Any Member entitled to attend and vote at a General Meeting may do so either personally or through his constituted attorney or through another person as a proxy on his behalf, for that meeting.

**100. INSTRUMENT OF PROXY**

An instrument appointing a proxy shall be in the form as prescribed under the Act for this purpose. The instrument appointing a proxy shall be in writing under the hand of appointer or of his attorney duly authorized in writing or if appointed by a body corporate under the hand of its officer or attorney duly authorized in writing by it. Any person whether or not he is a Member of the Company may be appointed as a proxy.

The instrument appointing a proxy and power of attorney or other authority (if any) under which it is signed or a notarized copy of that power or authority must be deposited at the Office of the Company not less than forty eight (48) hours prior to the time fixed for holding the meeting or adjourned meeting at which the person named in the instrument proposes to vote, or, in case of a poll, not less than twenty four (24) hours before the time appointed for the taking of the poll, and in default the instrument of proxy shall not be treated as valid.



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## 101. VALIDITY OF PROXY

A vote given in accordance with the terms of an instrument of proxy shall be valid, notwithstanding the previous death or insanity of the principal or the revocation of the proxy or of the authority under which the proxy was executed, or the transfer of shares in respect of which the proxy is given, provided that no intimation in writing of such death, insanity, revocation or transfer shall have been received by the Company at its Office before the commencement of the meeting or adjourned meeting at which the proxy is used.

## 102. CORPORATE MEMBERS

Any corporation which is a Member of the Company may, by resolution of its Board of Directors or other governing body, authorize such person as it thinks fit to act as its representative at any meeting of the Company and the said person so authorized shall be entitled to exercise the same powers on behalf of the corporation which he represents as that corporation could have exercised if it were an individual Member of the Company (including the right to vote by proxy).

## DIRECTOR

## 103. NUMBER OF DIRECTORS

- 103.1 Unless otherwise determined by General Meeting, the number of Directors shall not be less than three (3) and not more than fifteen (15), and at least one (1) Director shall be resident of India in the previous year.

Provided that the Company may appoint more than fifteen (15) Directors after passing a Special Resolution.

- 103.2 The composition of the Board of the Company shall be as follows: (i) the Founder Promoter shall be entitled to appoint 1 (One) executive Director which shall include the Founder Promoter or such other person nominated by the Founder Promoter (the “**Founder Promoter Director**”) provided that in the event the Founder Promoter’s employment agreement with the Company in relation to him being the managing director and / or chief executive officer of the Company, is terminated by the Company ‘without cause’ in accordance with the terms of his employment agreement, his right under this Article 103.2 will fall away from the last date of his employment as managing director and /or chief executive officer of the Company; (ii) for so long as and until Creation and Creation II collectively hold such number of Securities which is equal to or greater than the Minimum Threshold for Directorship, they shall collectively

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be entitled to nominate 1 (One) Director (the “**Creation Director**”) on the Board of the Company; and (iii) for so long as and until Honey Rose holds such number of Securities which is equal to or greater than the Minimum Threshold for Directorship, it shall be entitled to nominate 2 (Two) Directors (each a “**Honey Rose Director**”) on the Board of the Company; (iv) such number of independent Directors as prescribed under Applicable Law (“**Independent Directors**”). The Creation Director and Honey Rose Directors shall hereinafter be referred to individually as “**Investor Director**” and collectively as “**Investor Directors**”. Provided that the rights of the Founder Promoter and the Investors pursuant to this Article 103.2, shall be subject to approval of the Shareholders in the first general meeting convened after the listing of Equity Shares pursuant to the IPO, in accordance with applicable regulatory requirements.

**104. SHARE QUALIFICATION NOT NECESSARY**

Any person whether a Member of the Company or not may be appointed as Director and no qualification by way of holding shares shall be required of any Director.

**105. ADDITIONAL DIRECTORS**

Subject to the provisions of the Act, the Board shall have power at any time, and from time to time, to appoint a person as an additional director, provided the number of the directors and additional directors together shall not at any time exceed the maximum strength fixed for the Board by the Articles.

**106. ALTERNATE DIRECTORS**

- (a) The Board may, appoint a person, not being a person holding any alternate directorship for any other Director in the Company, to act as an alternate director for a Director during his absence for a period of not less than 3 (three) months from India (hereinafter in this Article called the “**Original Director**”).
- (b) An alternate director shall not hold office for a period longer than that permissible to the Original Director in whose place he has been appointed and shall vacate the office if and when the Original Director returns to India. If the term of office of the Original Director is determined before he returns to India the automatic re-appointment of retiring directors in default of another appointment shall apply to the Original Director and not to the alternate director.

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#### **107. APPOINTMENT OF DIRECTOR TO FILL A CASUAL VACANCY**

If the office of any Director appointed by the Company in General Meeting is vacated before his term of office expires in the normal course, the resulting casual vacancy may, be filled by the Board of Directors at a meeting of the Board which shall be subsequently approved by Members in the immediate next General Meeting. The Director so appointed shall hold office only up to the date which the Director in whose place he is appointed would have held office if it had not been vacated.

#### **107 (A) "DEBENTURE DIRECTOR(s)" \***

The Board of Directors of the company shall appoint such person nominated by debenture trustee(s) as a director on its Board, in the event of:

- (i) two consecutive defaults in payment of interest to the debenture holders; or
- (ii) default in creation of security for debentures; or
- (iii) default in redemption of debentures.

Any Director so appointed is herein referred to as Debenture Director.

Provided that if more than one debenture trustee(s) are entitled to appoint Debenture director in terms of the SEBI Regulations, all such debenture trustees shall jointly nominate only one person to be appointed as a Debenture Director on the Board of the Company in terms of this Article.

The Debenture Director so appointed shall not be liable to retire by rotation and shall hold office so long as the default subsists. Any vacancy in the office of such Debenture Director during the term shall be filled in by the debenture trustee(s) by nominating another person.

#### **108. REMUNERATION OF DIRECTORS**

- (a) A Director (other than a managing Director or whole-time Director) may receive a sitting fee not exceeding such sum as may be prescribed by the Act or the Central Government from time to time for each meeting of the Board of Directors or any committee thereof attended by him. The remuneration of Directors including managing Director and/or whole-time Director may be paid in accordance with the applicable provisions of the Act.

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*\* Inserted w.e.f. 29.09.2023.*

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The Board of Directors may allow and pay or reimburse any Director who is not a bona fide resident of the place where a meeting of the Board or of any committee is held and who shall come to such place for the

purpose of attending such meeting or for attending its business at the request of the Company, such sum as the Board may consider fair compensation for travelling, and out-of-pocket expenses and if any Director be called upon to go or reside out of the ordinary place of his residence on the Company's business he shall be entitled to be reimbursed any travelling or other expenses incurred in connection with the business of the Company.

- (b) The managing Directors/ whole-time Directors shall be entitled to charge and be paid for all actual expenses, if any, which they may incur for or in connection with the business of the Company. They shall be entitled to appoint part time employees in connection with the management of the affairs of the Company and shall be entitled to be paid by the Company any remuneration that they may pay to such part time employees.

#### **109. REMUNERATION FOR EXTRA SERVICES**

If any Director, being willing, shall be called upon to perform extra services or to make any special exertions (which expression shall include work done by Director as a Member of any committee formed by the Directors) in going or residing away from the town in which the Office of the Company may be situated for any purposes of the Company or in giving any special attention to the business of the Company or as member of the Board, then subject to the provisions of the Act, the Board may remunerate the Director so doing either by a fixed sum, or by a percentage of profits or otherwise and such remuneration, may be either in addition to or in substitution for any other remuneration to which he may be entitled.

#### **110. CONTINUING DIRECTOR MAY ACT**

The continuing Directors may act notwithstanding any vacancy in the Board, but if the number is reduced below three, the continuing Directors or Director may act for the purpose of increasing the number of Directors to three or for summoning a General Meeting of the Company, but for no other purpose.

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**111. VACATION OF OFFICE OF DIRECTOR**

The office of a Director shall be deemed to have been vacated under the circumstances enumerated under Act.

**ROTATION AND RETIREMENT OF DIRECTOR**

**112. ONE-THIRD OF DIRECTORS TO RETIRE EVERY YEAR**

At the Annual General Meeting of the Company to be held in every year, one third of such of the Directors as are liable to retire by rotation for time being, or, if their number is not three or a multiple of three then the number nearest to one third shall retire from office, and they will be eligible for re-election. Provided that the Directors appointed as a debenture director under Articles hereto shall not retire by rotation under this Article nor shall they be included in calculating the total number of Directors of whom one third shall retire from office under this Article.

**113. RETIRING DIRECTORS ELIGIBLE FOR RE-ELECTION**

A retiring Director shall be eligible for re-election and the Company, at the Annual General Meeting at which a Director retires in the manner aforesaid, may fill up the vacated office by electing a person thereto.

**114. WHICH DIRECTOR TO RETIRE**

The Directors to retire in every year shall be those who have been longest in office since their last election, but as between persons who became Directors on the same day, those to retire shall (unless they otherwise agree among themselves) be determined by lots.

**115. POWER TO REMOVE DIRECTOR BY ORDINARY RESOLUTION**

Subject to the provisions of the Act, the Company may by an Ordinary Resolution in General Meeting, remove any Director before the expiration of his period of office and may, by an Ordinary Resolution, appoint another person instead.

Provided that an independent director re-appointed for second term under the provisions of the Act shall be removed by the Company only by passing a Special Resolution and after giving him a reasonable opportunity of being heard.

**116. DIRECTORS NOT LIABLE FOR RETIREMENT**

The Company in General Meeting may, when appointing a person as a Director declare that his continued presence on the Board of Directors is of advantage to



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the Company and that his office as Director shall not be liable to be determined by retirement by rotation for such period until the happening of any event of contingency set out in the said resolution.

**117. DIRECTOR FOR COMPANIES PROMOTED BY THE COMPANY**

Directors of the Company may be or become a director of any company promoted by the Company or in which it may be interested as vendor, shareholder or otherwise and no such Director shall be accountable for any benefits received as a director or member of such company subject to compliance with applicable provisions of the Act.

**PROCEEDINGS OF BOARD OF DIRECTORS**

**118. MEETINGS OF THE BOARD**

- (a) The Board of Directors shall hold a minimum number of four meetings every year in such a manner that not more than one hundred and twenty days shall intervene between two consecutive Board meetings, for the dispatch of business, adjourn and otherwise regulate its meetings and proceedings as it thinks fit in accordance with the Act. Place of meetings of the Board shall be at a location determined by the Board at its previous meeting, or if no such determination is made, then as determined by the chairman of the Board.
- (b) The chairman may, at any time, and the secretary or such other Officer of the Company as may be authorised in this behalf on the requisition of Director shall at any time summon a meeting of the Board. Notice of at least seven (7) days in writing of every meeting of the Board shall be given to every Director and every alternate Director at his usual address whether in India or abroad, provided always that a meeting may be convened by a shorter notice to transact urgent business subject to the condition that at least one independent director, if any, shall be present at the meeting and in case of absence of independent directors from such a meeting of the Board, decisions taken at such a meeting shall be circulated to all the Directors and shall be final only on ratification thereof by at least one independent director, if any.
- (c) The notice of each meeting of the Board shall include (i) the time for the proposed meeting; (ii) the venue for the proposed meeting; and (iii) an agenda setting out the business proposed to be transacted at the meeting.

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- (d) To the extent permissible by applicable law, the Directors may participate in a meeting of the Board or any committee thereof, through electronic mode, that is, by way of video conferencing i.e., audio visual electronic communication facility. The notice of the meeting must inform the Directors regarding the availability of participation through video conferencing. Any Director participating in a meeting through the use of video conferencing shall be counted for the purpose of quorum.

#### **119. QUESTIONS AT BOARD MEETING HOW DECIDED**

Questions arising at any time at a meeting of the Board shall be decided by majority of votes and in case of equality of votes, the Chairman, in his absence the Vice Chairman or the Director presiding shall have a second or casting vote.

#### **120. QUORUM**

Subject to the provisions of the Act, the quorum for a meeting of the Board shall be one third of its total strength (any fraction contained in that one-third being rounded off as one) or two Directors whichever is higher and the participation of the Directors by video conferencing or by other audio visual means shall also be counted for the purposes of quorum.

At any time the number of interested Directors is equal to or exceeds two-thirds of total strength, the number of remaining Directors, that is to say the number of Directors who are not interested, present at the meeting being not less than two, shall be the quorum during such time. The total strength of the Board shall mean the number of Directors actually holding office as Directors on the date of the resolution or meeting, that is to say, the total strength of Board after deducting there from the number of Directors, if any, whose places are vacant at the time. The term 'interested director' means any Director whose presence cannot, by reason of applicable provisions of the Act be counted for the purpose of forming a quorum at meeting of the Board, at the time of the discussion or vote on the concerned matter or resolution.

#### **121. ADJOURNED MEETING**

Subject to the provisions of the Act, if within half an hour from the time appointed for a meeting of the Board, a quorum is not present, the meeting, shall stand adjourned to the same day in the next week at the same time and place or to such other day and at such other time and place as the Directors may determine.

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**122. ELECTION OF CHAIRMAN OF BOARD**

- (a) The Board may elect a chairman of its meeting and determine the period for which he is to hold office.
- (b) If no such chairman is elected or at any meeting the chairman is not present within five minutes after the time appointed for holding the meeting the Directors present may choose one among themselves to be the chairman of the meeting.

**123. POWERS OF DIRECTORS**

- (a) The Board may exercise all such powers of the Company and do all such acts and things as are not, by the Act or any other applicable law, or by the Memorandum or by the Articles required to be exercised by the Company in a General Meeting, subject nevertheless to these Articles, to the provisions of the Act or any other applicable law and to such regulations being not inconsistent with the aforesaid regulations or provisions, as may be prescribed by the Company in a General Meeting; but no regulation made by the Company in a General Meeting shall invalidate any prior act of the Board which would have been valid if that regulation had not been made.
- (b) All cheques, promissory notes, drafts, hundis, bills of exchange and other negotiable instruments, and all receipts for monies paid to the Company, shall be signed, drawn, accepted, endorsed, or otherwise executed, as the case maybe, by such person and in such manner as the Board shall from time to time by resolution determine.

**124. DELEGATION OF POWERS**

- (a) The Board may, subject to the provisions of the Act, delegate any of its powers to committees consisting of such members of its body as it thinks fit.
- (b) Any committee so formed shall, in the exercise of the power so delegated conform to any regulations that may be imposed on it by the Board.
- (c) The Board shall from time to time form committees of the Board and the Board shall determine the composition of such committees based on the statutory requirements and the skill sets of the Investor Directors seeking representation of the committees. Creation I and Creation II shall collectively have a right to appoint its Investor Director to a maximum of 2 (Two) committees of the Board at any given point of time, subject to

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Article 103.2. Honey Rose shall have a right to appoint its Investor Director on all committees of the Board at any given point of time, subject to Article 103.2. Provided that the rights of the Investors pursuant to this Article 124(c), shall be subject to approval of the Shareholders in the first general meeting convened after the listing of Equity Shares pursuant to the IPO, in accordance with applicable regulatory requirements.

**125. ELECTION OF CHAIRMAN OF COMMITTEE**

- (a) A committee may elect a chairman of its meeting. If no such chairman is elected or if at any meeting the chairman is not present within five minutes after the time appointed for holding the meeting, the members present may choose one of their members to be the chairman of the committee meeting.
- (b) The quorum of a committee may be fixed by the Board of Directors.

**126. QUESTIONS HOW DETERMINED**

- (a) A committee may meet and adjourn as it thinks proper.
- (b) Questions arising at any meeting of a committee shall be determined by a majority of votes of the members present as the case may be and in case of equality of vote, the chairman shall have a second or casting vote, in addition to his vote as a member of the committee.

**127. VALIDITY OF ACTS DONE BY BOARD OR A COMMITTEE**

All acts done by any meeting of the Board, of a committee thereof, or by any person acting as a Director shall notwithstanding that it may be afterwards discovered that there was some defect in the appointment of any one or more of such Directors or of any person acting as aforesaid or that they or any of them were disqualified be as valid as if even such Director or such person has been duly appointed and was qualified to be a Director.

**128. RESOLUTION BY CIRCULATION**

- a) No resolution shall be deemed to have been duly passed by the Board or by a committee thereof by circulation, unless the resolution has been circulated in draft, together with the necessary papers, if any, to all the directors, or members of the committee, as the case may be, at their addresses registered with the company in India by hand delivery or by post or by courier, or through such electronic means as may be provided under the Companies (Meetings of Board and its Powers) Rules, 2014 and has been approved by a majority of the directors or members, who are entitled to vote on the resolution:

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However, in case not less than one-third of the total number of directors of the company for the time being require that any resolution under circulation must be decided at a meeting, the chairperson shall put the resolution to be decided at a meeting of the Board.

- b) A resolution mentioned above shall be noted at a subsequent meeting of the Board or the committee thereof, as the case may be, and made part of the minutes of such meeting.

## **129. MAINTENANCE OF FOREIGN REGISTER**

The Company may exercise the powers conferred on it by the Act with regard to the keeping of a foreign register; and the Board may (subject to the provisions of those Sections) make and vary such regulations as it may think fit respecting the keeping of any register.

## **130. BORROWING POWERS**

- (a) Subject to the provisions of the Act and these Articles, the Board may from time to time at their discretion raise or borrow or secure the payment of any such sum of money for the purpose of the Company, in such manner and upon such terms and conditions in all respects as they think fit, and in particular, by promissory notes or by receiving deposits and advances with or without security or by the issue of bonds, debentures, perpetual or otherwise, including debentures convertible into shares of this Company or any other company or perpetual annuities and to secure any such money so borrowed, raised or received, mortgage, pledge or charge the whole or any part of the property, assets or revenue of the Company present or future, including its uncalled capital by special assignment or otherwise or to transfer or convey the same absolutely or in trust and to give the lenders powers of sale and other powers as may be expedient and to purchase, redeem or pay off any such securities; provided however, that the moneys to be borrowed, together with the money already borrowed by the Company apart from temporary loans obtained from the Company's bankers in the ordinary course of business shall not, without the sanction of the Company by a Special Resolution at a General Meeting, exceed the aggregate of the paid up capital of the Company and its free reserves. Provided that every Special Resolution passed by the Company in General Meeting in relation to the exercise of the power to borrow shall specify the total amount up to which moneys may be borrowed by the Board of Directors.
- (b) The Directors may by resolution at a meeting of the Board delegate the above power to borrow money otherwise than on debentures to a



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committee of Directors or managing Director or to any other person permitted by applicable law, if any, within the limits prescribed.

- (c) To the extent permitted under the applicable law and subject to compliance with the requirements thereof, the Directors shall be empowered to grant loans to such entities at such terms as they may deem to be appropriate and the same shall be in the interests of the Company.
- (d) Any bonds, debentures, debenture-stock or other securities may if permissible under applicable law be issued at a discount, premium or otherwise by the Company and shall with the consent of the Board be issued upon such terms and conditions and in such manner and for such consideration as the Board shall consider to be for the benefit of the Company, and on the condition that they or any part of them may be convertible into Equity Shares of any denomination, and with any privileges and conditions as to the redemption, surrender, allotment of shares, attending (but not voting) in the General Meeting, appointment of Directors or otherwise. Provided that debentures with rights to allotment of or conversion into Equity Shares shall not be issued except with, the sanction of the Company in General Meeting accorded by a Special Resolution.

### 131. NOMINEE DIRECTORS

- (a) Subject to the provisions of the Act, so long as any moneys remain owing by the Company to Financial Institutions regulated by the Reserve Bank of India, State Financial Corporation or any financial institution owned or controlled by the Central Government or State Government or any Non-Banking Financial Company regulated by the Reserve Bank of India or any such company from whom the Company has borrowed for the purpose of carrying on its objects or each of the above has granted any loans / or subscribes to the debentures of the Company or so long as any of the aforementioned companies of financial institutions holds or continues to hold debentures / shares in the Company as a result of underwriting or by direct subscription or private placement or so long as any liability of the Company arising out of any guarantee furnished on behalf of the Company remains outstanding, and if the loan or other agreement with such institution/ corporation/ company (hereinafter referred to as the “**Corporation**”) so provides, the Corporation may, in pursuance of the provisions of any law for the time being in force or of any agreement, have a right to appoint from time to time any person or persons as a Director or Directors whole-time or non whole-time (which Director or Director/s is/are hereinafter referred to as “**Nominee Directors/s**”) on the Board of the Company and to remove from such

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office any person or person so appointed and to appoint any person or persons in his /their place(s).

- (b) The Nominee Director/s appointed under this Article shall be entitled to receive all notices of and attend all General Meetings, Board meetings and of the meetings of the committee of which Nominee Director/s is/are member/s as also the minutes of such Meetings. The Corporation shall also be entitled to receive all such notices and minutes.
- (c) The Company may pay the Nominee Director/s sitting fees and expenses to which the other Directors of the Company are entitled, but if any other fees commission, monies or remuneration in any form is payable to the Directors of the Company the fees, commission, monies and remuneration in relation to such Nominee Director/s may accrue to the nominee appointer and same shall accordingly be paid by the Company directly to the Corporation.
- (d) Provided that the sitting fees, in relation to such Nominee Director/s shall also accrue to the appointer and same shall accordingly be paid by the Company directly to the appointer.

#### **132. REGISTER OF CHARGES**

The Directors shall cause a proper register to be kept, in accordance with the Act, of all mortgages and charges specifically affecting the property of the Company and shall duly comply with the requirements of the Act in regard to the registration of mortgages and charges therein specified.

#### **133. MANAGING DIRECTOR(S) AND/OR WHOLE TIME DIRECTORS**

- (a) The Board may from time to time and with such sanction of the Central Government as may be required by the Act, appoint one or more of the Directors to the office of the managing director and/ or whole time directors for such term and subject to such remuneration, terms and conditions as they may think fit.
- (b) The Directors may from time to time resolve that there shall be either one or more managing directors and/ or whole-time directors.
- (c) In the event of any vacancy arising in the office of a managing director and/or whole time director, the vacancy shall be filled by the Board of Directors subject to the approval of the Members.
- (d) If a managing director and/or whole time director ceases to hold office as Director, he shall ipso facto and immediately cease to be managing director/whole time director.

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- (e) The managing director and/or whole time director shall be liable to retirement by rotation as long as he holds office as managing director or whole-time director.

**134. POWERS AND DUTIES OF MANAGING DIRECTOR OR WHOLE-TIME DIRECTOR**

The managing director/whole time director shall subject to the supervision, control and direction of the Board and subject to the provisions of the Act, exercise such powers as are exercisable under these Articles by the Board of Directors, as they may think fit and confer such power for such time and to be exercised as they may think expedient and they may confer such power either collaterally with or to the exclusion of any such substitution for all or any of the powers of the Board of Directors in that behalf and may from time to time revoke, withdraw, alter or vary all or any such powers. The managing Directors/ whole time Directors may exercise all the powers entrusted to them by the Board of Directors in accordance with the Board's direction. An illustrative list of powers which may be exercised by the managing director on behalf of the Company is provided in Schedule 1 of these Articles.

**135. REIMBURSEMENT OF EXPENSES**

The managing Directors\whole-time Directors shall be entitled to charge and be paid for all actual expenses, if any, which they may incur for or in connection with the business of the Company. They shall be entitled to appoint part time employees in connection with the management of the affairs of the Company and shall be entitled to be paid by the Company any remuneration that they may pay to such part time employees.

**136. CHIEF EXECUTIVE OFFICER, MANAGER, COMPANY SECRETARY AND CHIEF FINANCIAL OFFICER**

Subject to the provisions of the Act —

- (a) A chief executive officer, manager, company secretary and chief financial officer may be appointed by the Board for such term, at such remuneration and upon such conditions as it may think fit; and any chief executive officer, manager, company secretary and chief financial officer so appointed may be removed by means of a resolution of the Board.
- (b) A Director may be appointed as chief executive officer, manager, company secretary or chief financial officer. Further, an individual may be appointed or reappointed as the chairperson of the Company as well

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as the managing Director or chief executive officer of the Company at the same time.

- (c) A provision of the Act or the Articles requiring or authorising a thing to be done by or to a Director and chief executive officer, manager, company secretary or chief financial officer shall not be satisfied by its being done by or to the same person acting both as a Director and as, or in place of, chief executive officer, manager, company secretary or chief financial officer.

## **COMMON SEAL**

### **137. CUSTODY OF COMMON SEAL**

Clause Omitted

### **138. SEAL HOW AFFIXED**

Clause Omitted

## **DIVIDEND**

### **139. COMPANY IN GENERAL MEETING MAY DECLARE DIVIDENDS**

The Company in General Meeting may declare dividends, but no dividend shall exceed the amount recommended by the Board.

### **140. INTERIM DIVIDENDS**

Subject to the provisions of the Act, the Board may from time to time pay to the Members such interim dividends of such amount on such class of shares and at such times as it may think fit and as appear to it to be justified by the profits of the company.

### **141. RIGHT TO DIVIDEND AND UNPAID OR UNCLAIMED DIVIDEND**

- (a) Where capital is paid in advance of calls, such capital, whilst carrying interest, shall not confer a right to dividend or to participate in the profits.
- (b) Where the Company has declared a dividend but which has not been paid or claimed within thirty (30) days from the date of declaration, the Company shall within seven (7) days from the date of expiry of the said period of thirty (30) days, transfer the total amount of dividend which

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remains unpaid or unclaimed within the said period of thirty (30) days, to a special account to be opened by the Company in that behalf in any scheduled bank to be called "Unpaid Dividend Account of Fusion Finance Limited".

- (c) Any money transferred to the unpaid dividend account of the Company which remains unpaid or unclaimed for a period of seven (7) years from the date of such transfer, shall be transferred by the Company to the fund known as Investor Education and Protection Fund established under the Act.
- (d) No unclaimed or unpaid dividend shall be forfeited by the Board before the claim becomes barred by law.
- (e) All other provisions under the Act will be complied with in relation to the unpaid or unclaimed dividend.

#### **142. DIVISION OF PROFITS**

Subject to the rights of persons, if any, entitled to shares with special rights as to dividends, all dividends shall be declared and paid according to the amounts paid or credited as paid on the shares in respect whereof the dividend is paid, but if and so long as nothing is paid upon any of the shares in the Company, dividends may be declared and paid according to the amounts of the shares.

#### **143. DIVIDENDS TO BE APPORTIONED**

All dividends shall be apportioned and paid proportionately to the amounts paid or credited as paid on the shares during any portion or portions of the period in respect of which the dividend is paid; but if any share is issued on terms providing that it shall rank for dividend as from a particular date such share shall rank for dividend accordingly.

#### **144. RESERVE FUNDS**

- (a) The Board may, before recommending any dividends, set aside out of the profits of the Company such sums as it thinks proper as a reserve or reserves which shall at the discretion of the Board, be applied for any purpose to which the profits of the Company may be properly applied, including provision for meeting contingencies or for equalizing dividends and pending such application, may, at the like discretion either be employed in the business of the Company or be invested in such investments (other than shares of the Company) as the Board may, from time to time think fit.



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- (b) The Board may also carry forward any profits when it may consider necessary not to divide, without setting them aside as a reserve.

**145. DEDUCTION OF ARREARS**

Subject to the Act, no Member shall be entitled to receive payment of any interest or dividend in respect of his share or shares whilst any money may be due or owing from him to the Company in respect of such share or shares of or otherwise howsoever whether alone or jointly with any other person or persons and the Board may deduct from any dividend payable to any Members all sums of money, if any, presently payable by him to the Company on account of the calls or otherwise in relation to the shares of the Company.

**146. RETENTION OF DIVIDENDS**

The Board may retain dividends payable upon shares in respect of which any person is, under Articles 59 to 72 hereinbefore contained, entitled to become a Member, until such person shall become a Member in respect of such shares.

**147. RECEIPT OF JOINT HOLDER**

Any one of two or more joint holders of a share may give effective receipt for any dividends, bonuses or other moneys payable in respect of such shares.

**148. DIVIDEND HOW REMITTED**

Any dividend, interest or other monies payable in cash in respect of shares may be paid by electronic mode or by cheque or warrant sent through the post directed to the registered address of the holder or, in the case of joint holders, to the registered address of that one of the joint holders who is first named on the Register of Members, or to such person and to such address as the holder or joint holders may in writing direct. Every such cheque or warrant shall be made payable to the order of the person to whom it is sent.

**149. DIVIDENDS NOT TO BEAR INTEREST**

No dividends shall bear interest against the Company.

**150. TRANSFER OF SHARES AND DIVIDENDS**

Subject to the provisions of the Act, any transfer of shares shall not pass the right to any dividend declared thereon before the registration of the transfer.

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## **CAPITALISATION OF PROFITS**

### **151. CAPITALISATION OF PROFITS**

- (a) The Company in General Meeting, may, on recommendation of the Board resolve:
  - (i) that it is desirable to capitalise any part of the amount for the time being standing to the credit of the Company's reserve accounts or to the credit of the profit and loss account or otherwise available for distribution; and
  - (ii) that such sum be accordingly set free for distribution in the manner specified in the sub-clause (b) amongst the Members who would have been entitled thereto if distributed by way of dividend and in the same proportion.
- (b) The sum aforesaid shall not be paid in cash but shall be applied, subject to the provision contained in sub-clause (c) below, either in or towards:
  - (i) paying up any amounts for the time being unpaid on shares held by such Members respectively;
  - (ii) paying up in full, unissued share of the Company to be allotted and distributed, credited as fully paid up, to and amongst such Members in the proportions aforesaid; or
  - (iii) partly in the way specified in sub-clause (i) and partly that specified in sub -clause (ii).
  - (iv) A securities premium account and a capital redemption reserve account or any other permissible reserve account may be applied as permitted under the Act in the paying up of unissued shares to be issued to Members of the Company as fully paid bonus shares.
  - (v) The Board shall give effect to the resolution passed by the Company in pursuance of these Articles.

### **152. POWER OF DIRECTORS FOR DECLARATION OF BONUS ISSUE**

- (a) Whenever such a resolution as aforesaid shall have been passed, the Board shall:
  - (i) make all appropriations and applications of the undivided profits resolved to be capitalised thereby, and all allotments and issues of fully paid shares or other securities, if any; and

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- (ii) generally do all acts and things required to give effect thereto.
  - (b) The Board shall have full power:
    - (i) to make such provisions, by the issue of fractional certificates or by payments in cash or otherwise as it thinks fit, in the case of shares or debentures becoming distributable in fractions; and
    - (ii) to authorize any person to enter, on behalf of all the Members entitled thereto, into an agreement with the Company providing for the allotment to them respectively, credited as fully paid up, of any further shares or other securities to which they may be entitled upon such capitalization or as the case may require, for the payment by the Company on their behalf, by the application thereto of their respective proportions of the profits resolved to be capitalized, of the amount or any parts of the amounts remaining unpaid on their existing shares.
  - (c) Any agreement made under such authority shall be effective and binding on such Members.

## **ACCOUNTS**

### **153. WHERE BOOKS OF ACCOUNTS TO BE KEPT**

The Books of Account shall be kept at the Office or at such other place in India as the Directors think fit in accordance with the applicable provisions of the Act.

### **154. INSPECTION BY DIRECTORS**

The books of account and books and papers of the Company, or any of them, shall be open to the inspection of Directors in accordance with the applicable provisions of the Act.

### **155. INSPECTION BY MEMBERS**

No Member (not being a Director) shall have any right of inspecting any account or books or documents of the Company except as conferred by law or authorised by the Board.

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## SERVICE OF DOCUMENTS AND NOTICE

### **156. MEMBERS TO NOTIFY ADDRESS IN INDIA**

Each registered holder of shares from time to time notify in writing to the Company such place in India to be registered as his address and such registered place of address shall for all purposes be deemed to be his place of residence.

### **157. SERVICE ON MEMBERS HAVING NO REGISTERED ADDRESS**

If a Member has no registered address in India, and has not supplied to the Company any address within India, for the giving of the notices to him, a document advertised in a newspaper circulating in the neighborhood of Office of the Company shall be deemed to be duly served to him on the day on which the advertisement appears.

### **158. SERVICE ON PERSONS ACQUIRING SHARES ON DEATH OR INSOLVENCY OF MEMBERS**

A document may be served by the Company on the persons entitled to a share in consequence of the death or insolvency of a Member by sending it through the post in a prepaid letter addressed to them by name or by the title or representatives of the deceased, assignees of the insolvent by any like description at the address (if any) in India supplied for the purpose by the persons claiming to be so entitled, or (until such an address has been so supplied) by serving the document in any manner in which the same might have been served as if the death or insolvency had not occurred.

### **159. PERSONS ENTITLED TO NOTICE OF GENERAL MEETINGS**

Subject to the provisions of the Act and these Articles, notice of General Meeting shall be given:

- (a) To the Members of the Company as provided by these Articles.
- (b) To the persons entitled to a share in consequence of the death or insolvency of a Member.
- (c) To the Directors of the Company.
- (d) To the auditors for the time being of the Company; in the manner authorized by as in the case of any Member or Members of the Company.

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**160. NOTICE BY ADVERTISEMENT**

Subject to the provisions of the Act any document required to be served or sent by the Company on or to the Members, or any of them and not expressly provided for by these Articles, shall be deemed to be duly served or sent if advertised in a newspaper circulating in the district in which the Office is situated.

**161. MEMBERS BOUND BY DOCUMENT GIVEN TO PREVIOUS HOLDERS**

Every person, who by the operation of law, transfer or other means whatsoever, shall become entitled to any shares, shall be bound by every document in respect of such share which, previously to his name and address being entered in the Register of Members, shall have been duly served on or sent to the person from whom he derived his title to such share.

Any notice to be given by the Company shall be signed by the managing Director or by such Director or Secretary (if any) or Officer as the Directors may appoint. The signature to any notice to be given by the Company may be written or printed or lithographed.

**WINDING UP**

**162. Subject to the applicable provisions of the Act-**

- (a) If the Company shall be wound up, the liquidator may, with the sanction of a Special Resolution of the Company and any other sanction required by the Act, divide amongst the Members, in specie or kind, the whole or any part of the assets of the Company, whether they shall consist of property of the same kind or not.
- (b) For the purpose aforesaid, the liquidator may set such value as he deems fair upon any property to be divided as aforesaid and may determine how such division shall be carried out as between the Members or different classes of Members.
- (c) The liquidator may, with the like sanction, vest the whole or any part of such assets in trustees upon such trusts for the benefit of the contributories if he considers necessary, but so that no Member shall be compelled to accept any shares or other securities whereon there is any liability.
- (d) Any person who is or has been a Director or manager, whose liability is unlimited under the Act, shall, in addition to his liability, if any, to contribute as an ordinary Member, be liable to make a further



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contribution as if he were at the commencement of winding up, a Member of an unlimited company, in accordance with the provisions of the Act.

**163. APPLICATION OF ASSETS**

Subject to the provisions of the Act as to preferential payment the assets of the Company shall, on its winding up, be applied in satisfaction of its liabilities *pari passu* and, subject to such application shall be distributed among the Members according to their rights and interests in the Company.

**INDEMNITY**

**164. DIRECTOR'S AND OTHERS' RIGHT TO INDEMNITY**

Subject to the provisions of the Act, every Director and Officer of the Company shall be indemnified by the Company against any liability incurred by him in defending any proceedings, whether civil or criminal, in which judgment is given in his favour or in which he is acquitted or in which relief is granted to him by the court or the tribunal. Provided, however, that such indemnification shall not apply in respect of any cost or loss or expenses to the extent it is finally judicially determined to have resulted from the negligence, willful misconduct or bad faith acts or omissions of such Director.

**165. INSURANCE**

The Company may take and maintain any insurance as the Board may think fit on behalf of its present and/or former Directors and key managerial personnel for indemnifying all or any of them against any liability for any acts in relation to the Company for which they may be liable but have acted honestly and reasonably.

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## SECRECY CLAUSE

### 166. SECRECY

No Member shall be entitled to inspect the Company's works without the permission of the managing director/Directors or to require discovery of any information respectively and detail of the Company's trading or any matter which is or may be in the nature of a trade secret, history of trade or secret process which may be related to the conduct of the business of the Company and which in the opinion of the managing director/Directors will be inexpedient in the interest of the Members of the Company to communicate to the public.

## GENERAL POWER

167. Wherever in the Act, it has been provided that the Company shall have any right, privilege or authority or that the Company could carry out any transaction only if the Company is so authorized by its Articles, then and in that case this Article authorizes and empowers the Company to have such rights, privileges or authorities and to carry such transactions as have been permitted by the Act, without there being any specific Article in that behalf herein provided.
168. At any point of time from the date of adoption of these Articles, if the Articles are or become contrary to the provisions of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended (the "**Listing Regulations**") or of the Act or of the Secretarial Standard issued by the Institute of Company Secretaries of India ("**Secretarial Standards**"), the provisions of the Listing Regulations or the Act or the Secretarial Standards shall prevail over the Articles to such extent and the Company shall discharge all of its obligations as prescribed under the Listing Regulations or the Act or the Secretarial Standards, from time to time.

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PART-B

PART-B Omitted

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## Schedule 1

### *Powers of the Managing Director*

- (a) To purchase, take on lease, hire or rent or sub-lease or otherwise acquire any property rights or carry out any property development that is directly linked to the operations of the business of the Company, at such price and for such consideration and on such terms and conditions as the Attorney may deem usual and expedient.
- (b) To sell, let out, exchange, create encumbrance or otherwise dispose of or deal with all or any part of the property of the Company for operating purposes in the normal course of business of the Company at such price and for such consideration and on such terms and conditions as the Attorney may deem expedient.
- (c) To raise, borrow or secure any sum or sums of money or make any arrangements, from time to time subject to: (i) such borrowing not exceeding INR 2,000,000,000 (Indian Rupees Two Billion only) at any time under a single loan or in the aggregate for a series of loans; (ii) the limits laid down by the board of directors from time to time under section 179 of the Act and rules made there under; (iii) directions issued by the Reserve Bank of India ("**RBI**") from time to time; and (iv) the provisions of applicable law.
- (d) To issue debt securities, from time to time, subject to: (i) the debt securities not exceeding INR 2,000,000,000 (Indian Rupees Two Billion only) in value at any time under a single or in the aggregate for a series of issues or debt transactions; (ii) the limits laid down by the board of directors from time to time under section 179 of the Act and rules made there under; (iii) directions issued by the RBI from time to time; and (iv) the provisions of applicable law.
- (e) To give or renew security, guarantees or credit enhancement for debts or obligations of the Company where the amount of debt or obligation (expressed in monetary terms) is: (i) not in excess of INR 1,500,000,000 (Indian Rupees One Billion Five Hundred Million only) at any time under a single or in the aggregate for a series of obligations or debts; (ii) the limit laid down by the board of directors from time to time under section 179 of the Act and rules made there under; (iii) in accordance with directions issued by the RBI from time to time; and (iv) the provisions of applicable law.
- (f) To make, draw, sign, accept, endorse, negotiate and otherwise execute on behalf of the Company all cheques, promissory notes, drafts, pay orders, bills of exchange and other notes, contracts, transfer deeds, title documents

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and instruments as shall be necessary and expedient for carrying on the business of the Company in ordinary course.

- (g) To invest in money market mutual funds, fixed deposits, government bonds and certificates required as per applicable law in such manner as he thinks fit and from time to time.
- (h) To invest and deal with the monies of the Company (excluding investments in money market mutual funds, fixed deposits, government bonds and certificates) in such manner as he thinks fit from time to time but subject to:
  - (i) the value of the investment not exceeding INR 200,000,000 (Indian Rupees Two Hundred Million only) under a single contract or in the aggregate for a series of related contracts; and
  - (ii) the limit fixed by the board under section 179 of the Act from time to time.
- (i) To do such acts, deeds, matters and things including taking decisions or necessary steps which the Attorney may deem necessary and expedient for the operations of the Company in ordinary course of business, but which may be in deviation to the business plan (as revised and amended from time to time), provided such actions shall not deviate in excess of 10% (ten percent) from the business plan (as revised and amended from time to time).
- (j) To appoint and terminate the services of, from time to time, any employees for the Company and to determine their powers and duties and terms and conditions of their employment as the Attorney may deem fit and expedient for carrying on the business of the Company in its ordinary course, except the chief operating officer / chief financial officer or any senior managers or officers of the Company whose remuneration and cost-to-company exceeds an amount of INR 12,500,000 (Indian Rupees Twelve Million Five Hundred Thousand only) per year.
- (k) To institute, prosecute, defend, compromise, settle, withdraw or abandon any legal proceedings by or against the Company or otherwise concerning the affairs of the Company, except proceedings where the claim or potential liability of the Company (expressed in monetary terms) is in excess of INR 5,000,000 (Indian Rupees Five Million only).
- (l) To act, appear, make applications, submit documents/ report, on behalf of the Company in all matters, relating to any government agency or authority including those relating to the RBI, the Securities Exchange Board of India or taxation.
- (m) To take all execution and other proceedings and also to take such other

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lawful ways, means or steps for enforcement, realization or possession of any orders, decrees, arbitral awards, reliefs, rights, interests, claims, demands or property in relation to any of properties, and business of the Company whatsoever to which the said Attorney may consider the Company to be entitled or which may be considered to be due, owing or belonging to the Company by or from any person(s), firm or company whatsoever in India or abroad.

- (n) To appear, sign, affirm, swear, certify, execute, identify and/or verify the applications, petitions, complaints, written submissions, statements, statement of claim, statement of defence, statement of counter-claim, statement of costs, memos, complaints, reply, appeals, revision applications, motions, by whatever name called, affidavits, undertaking, give evidence documentary or oral for and on behalf of the Company before any court, tribunal, arbitral tribunal, statutory authority, quasi-judicial authority, judicial authority, revenue authority and authorize an officer of the Company or any person to do these acts; and to appoint and engage for and on behalf of the Company an advocate, chartered accountants, tax consultants and/or advisors, consultants or representatives, by whatever name called, to appear and represent the Company before any court, arbitral tribunal, judicial authority, revenue authority, or other authority, tribunal, statutory authority, quasi-judicial authority to sign Vakalatnama and/or any authority letter in favour of such persons, as required to duly authorize to represent the Company as above, except in respect of proceedings where the claim or potential liability of the Company (expressed in monetary terms) is in excess of INR 5,000,000 (Indian Rupees Five Million only).
- (o) To ask, demand, sue for, recover and receive of and from all and every person or persons wheresoever and whatsoever all or any sums of money, debts, dues, chattels, goods, effects, merchandise and things of whatsoever nature or description which at any time or times hereafter shall or may become due or owing or payable to or deliverable to or recoverable by the Company or belonging to the Company (either solely or jointly with others) by virtue of any security, bond, bill, account, note or in any other way and manner whatsoever and all interest due in respect thereof and to give, sign and execute all proper receipts, releases and discharges for the same respectively.
- (p) To present for registration and to do every act, matter or thing necessary or proper to enable registration of all deeds, instruments, contracts, agreements, receipts and all other documents whatsoever in nature on behalf of the Company, which are already executed by the Company.
- (q) To apply and do all incidental activities for reservation, registration, continuation, preservation, protection, and defence of intellectual property



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of the Company, including but limited to registered or unregistered trademarks, designs, copyrights, patent etc., under the laws governing intellectual properties in India and /or abroad; except any proceedings where the claim or potential liability of the Company (expressed in monetary terms) is in excess of INR 5,000,000 (Indian Rupees Five Million only).

- (r) To delegate and / or sub-delegate any one or more or all of the powers and authorities granted by the Company to the managing director to any one or more officer(s) or executive(s) of the Company by name or designation, and to revoke, re-delegate and withdraw such powers and authorities from time to time.

Sl. No.	Names, Addresses, Occupations and Descriptions of the Subscribers	Signature	Names, Address and description and signature of witness
1.	<b>Sanjay Agrawal</b> S/o Sh. Ram Avtar R/o Agrawal Dal Mills Fatehpur Beri New Delhi-110030 (Service)	Sd/-	I witness the signature of the subscribers who have signed before me at New Delhi. Sd/- <b>Suresh C. Agrawal</b> S/o Sh. N. D. Agrawal H. C. Agrawal & Associates H-1/A, Hauz Khas, New Delhi Chartered Accountants M. No. 86460
2.	<b>Gopal Prasad Agrawal</b> S/o Sh. Hazari Lal R/o D-9, IInd Floor, Green Park (Main) New Delhi-110016 (Service)	Sd/-	

Place: New Delhi

Dated this 01st day of August, 1994



## **COMPLIANCE CERTIFICATE**

**[Pursuant to Regulation 13 of the Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulation, 2021]**

**To,**  
**The Members,**  
**Fusion Finance Limited**  
**(Formerly known as Fusion Micro Finance Limited)**  
Regd Office: H-1, C Block, Community Centre, Naraina Vihar,  
New Delhi -110028

We, Harish Popli & Associates, Company Secretaries in practice have been appointed as Secretarial Auditors vide a resolution passed at the meeting held on August 06 2024, by the Board of Directors of **Fusion Finance Limited (Formerly known as Fusion Micro Finance Limited)** having its Registered Office at H-1, C Block, Community Centre, Naraina Vihar, New Delhi -110028. This Certificate is issued under the Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021 (hereinafter referred to as “the Regulations”) for the Financial Year ended March 31, 2025.

### **Management Responsibility:**

It is the responsibility of the Management of the Company to implement the plan(s) including designing, maintaining records and devising proper systems to ensure compliance with the provisions of all applicable laws and regulations and to ensure that the systems are adequate and operate effectively.

### **Verification:**

The Company has implemented:

1. Fusion Employee Stock Option plan, 2016, which was approved by the shareholders of the Company on January 16, 2017, and the amendment made to the same and post listing ratified by the shareholders of the Company on March 26, 2023.
2. Fusion Employee Stock Option Plan 2023 which was approved by the shareholders of the Company on March 26, 2023.

For verifying the compliance of the Regulations, we have examined the following documents:

1. Plans received from/furnished by the Company.
2. Articles of Association of the Company.
3. Resolutions passed at the Meeting of the Board of Directors of the Company.
4. Shareholders resolutions passed at the General Meeting for approving the plan(s).
5. Shareholders resolution passed vide Postal Ballot for ratification of the Fusion Employee Stock Option plan, 2023.

**Harish Popli & Associates**  
**Registered office: House no. 436/1, Gher Araina, Panipat-132103**  
**Tel.: +91- 9718515315, +91-8344730000**  
**Email ID: [service@harishpopliandassociates.com](mailto:service@harishpopliandassociates.com), [pcs.harishpopli@gmail.com](mailto:pcs.harishpopli@gmail.com)**



6. Shareholders resolution passed at General Meeting w.r.t approval for implementing the scheme(s) through a trust.
7. Minutes of the meetings of the Nomination and Remuneration Committee.
8. Trust Deed.
9. Detailed terms and conditions of the Plans as approved by Nomination and Remuneration Committee.
10. Exercise Price/Pricing Formula stated under the Plan(s).
11. Statement filed with recognised Stock Exchange(s) in accordance with Regulation 10 of these Regulations.
12. Disclosure by the Board of Directors.
13. Relevant provisions of the Regulations, Companies Act, 2013 and Rules made thereunder.
14. Other relevant documents/filing/records/information as sought and made available to us and the explanations provided by the Company.

**Certification:**

In our opinion and to the best of our knowledge and according to the verifications as considered necessary and explanations furnished to us by the Company and its Officers, we certify that the Company has implemented the Plan(s) in accordance with the applicable provisions of the Regulations and resolutions passed by shareholders of the Company in the General Meeting(s).

**Assumption & Limitation of Scope and Review:**

1. Ensuring the authenticity of documents and information furnished is the responsibility of the Board of Directors of the Company.
2. Our responsibility is to give certificate based upon our examination of relevant documents and information. It is neither an audit nor an investigation.
3. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.
4. This certificate is solely for your information, and it is not to be used, circulated, quoted, or otherwise referred to for any purpose other than for the Regulations.

**For Harish Popli & Associates  
Company Secretaries**

HARISH  
KUMAR

Digitally signed by HARISH  
KUMAR  
Date: 2025.07.18 17:08:52  
+05'30'

**Harish Kumar**

**Proprietor**

**FCS: 11918, COP: 22475**

**Place: Panipat**

**Date: July 18, 2025**

**UDIN: F011918G000813224**

**Harish Popli & Associates**  
**Registered office: House no. 436/1, Gher Araina, Panipat-132103**  
**Tel.: +91- 9718515315, +91-8344730000**  
**Email ID: [service@harishpopliandassociates.com](mailto:service@harishpopliandassociates.com), [pcs.harishpopli@gmail.com](mailto:pcs.harishpopli@gmail.com)**